

San Mateo County

American Rescue Plan Act

**State and Local Fiscal Recovery
Funds**

Project Inventory Update

**Q4 2023: October 1, 2023 – December
31, 2023**

Date: January 31, 2023

PROJECT INVENTORY

Category/Program	Allocation	Status as of December 31, 2023	Q4 2023 Update
1. Housing			
1.1. Homelessness Supports: Navigation Center	\$2,571,802	In progress	No change
1.2. El Camino House (formerly Stone Villa Inn)	\$4,570,000	In progress	No change
1.3. Casa Esperanza (formerly Comfort Inn)	\$16,197,026	In progress	Updated
1.4. Pacifica Safe Parking Program	\$400,000	In progress	Updated
1.5. Emergency Rent, Utilities, and Transportation Assistance	\$4,000,000	Complete	No change
1.6. Eviction Counseling/Legal Aid	\$2,000,000	In progress	Updated
1.7. Half Moon Bay Affordable Housing Development (555 Kelly Ave.)	\$1,500,000	In progress	Updated
1.8. Affordable Housing Expertise for School Districts and Faith Community	\$125,000	Not started	n/a
1.9. Affordable Housing Expertise for Small/Mid-sized Cities	\$125,000	In progress	Updated
1.10. Housing-related Needs (TBD)	\$20,000,000	n/a	n/a
1.11. Working Together to End Homelessness Innovation Grants	\$2,401,726	In progress	Updated
1.12. Midway Childcare Facility	\$876,250.87	In progress	Updated
1.13. Middlefield Junction	\$12,982,284	In progress	Updated
1.14. 1580 – 1590 Maple Street	\$12,354,688	In progress	Updated
1.15. Emergency Housing to Farmworkers	\$750,000	In progress	Updated
2. Vulnerable Populations			
2.1. Homelessness Provider Mental Health & Wellness Support	\$200,000	Program complete	No change
2.2. Home Delivered Meals Expansion for Older Adults	\$3,900,000	In progress	Updated
2.3. Unincorporated Area Financial Assistance	\$250,000	Program complete	No change
2.4. Mental Health First Aid	n/a	n/a	n/a
2.5. Second Harvest of SV Emergency Food Assistance	\$6,550,000	In progress	Updated

2.6. Full-service Community Outreach Pilot Program	\$500,000	Not started	n/a
3. Economic Recovery			
3.1. Environmental Health Fee Waiver/Grants for Businesses	\$5,150,000	Program complete	No change
3.2. Workforce Development Pilot Program	\$400,000	Program complete	No change
3.3. County Contribution to South San Francisco Economic Advancement Center	n/a	n/a	n/a
3.4. SMCStrong Small Business Assistance Program	\$2,075,000	Program complete	No change
3.5. Microfood Business Grant Program	\$500,000	Program complete	No change
3.6. Microenterprise Home Kitchen Ordinance (MEHKO)	\$300,000	Program complete	No change
3.7. North Fair Oaks Small Business Grant Programs	\$1,255,000	Program complete	No change
3.8. Certification Support for Women-owned and Minority-owned Businesses	\$200,000	In progress	Updated
3.9. Technical Assistance for Small Businesses	\$400,000	In progress	Updated
3.10. Small Business and Job Seeker Centers	\$5,000,000	In progress	Updated
3.11. Choose Local San Mateo County	\$115,500	Program complete	No change
4. Children and Families			
4.1. 2022 Summer Enrichment Grant Program	\$3,300,000	Program complete	No change
4.2. Family Child Care Grants	\$870,000	Program complete	No change
4.3. 2022-2023 Out-of-School Care Grant Program	\$2,500,000	Program complete	No change
4.4. 2022 Childcare Grant Fund	\$4,095,000	Program complete	No change
4.5. 2023 Summer Enrichment Grant Program	\$3,000,000	Program complete	No change
5. Infrastructure Planning			
5.1. North Fair Oaks Infrastructure Plan	\$1,400,000	In progress	Updated
5.2. Public Wi-Fi	\$3,500,000	In progress	Updated
6. County Fiscal and Health Priorities			
6.1. Vaccine Outreach, Events, and Mass Vaccination	\$5,000,000	Program Complete (funds expended)	No change
6.2. Lost revenue reimbursement	\$10,000,000	n/a	No change

1. Housing

1.1 Homelessness Supports: Navigation Center

Funding amount: \$2,571,802 (Additional funding from Project Homekey, CDBG-CV, State ESG-V, and local, state, federal, and leveraged funds)

Project Expenditure Category: EC 2.16 Long-term Housing Security: Services for Unhoused

Project Start Date: June 2021

Status: In progress

Project Overview

In May 2023, San Mateo County opened the Navigation Center, a state-of-the-art facility that provides 240 safe, temporary living units for adult individuals and couples experiencing homelessness. The Navigation Center also provides intensive on-site, client-centered support services and housing-focused case management with the goal of moving people into permanent housing.

Unlike a congregate shelter, the Navigation Center offers increased privacy for clients and space for couples to stay together. The Navigation Center is a key component of the County's plan to make interim or permanent housing available to every unsheltered person who chooses assistance.

The Navigation Center is operated under a contract with LifeMoves, a Menlo Park-based nonprofit with experience providing interim housing and supportive services for homeless families and individuals.

Bright and airy private rooms give the Navigation Center a home-like feel. The Navigation Center also features medical and dental clinics as well as a community garden, dog run, space for 140 bicycles, and laundry facilities.



Various support services are offered to residents of the Navigation Center, including:

- Individualized care plans designed to link residents/clients with the full range of County services and partnerships
- Two-room medical clinic staffed six days a week and designed to provide basic/comprehensive/urgent medical care
- Two-chair dental clinic staffed five days a week with specialists available weekly
- Behavioral health professionals on-site five days a week to provide mental health and substance use disorder services
- Additional program details: <https://www.smcgov.org/ceo/san-mateo-county-navigation-center-program-overview>

Use of Evidence

The One Day Homeless Count and Survey from 2019 showed that there were 901 people experiencing unsheltered homelessness in San Mateo County. The same report from 2022 showed 1,092 people experiencing unsheltered homelessness. Many of these unsheltered individuals need interim housing and housing-focused case management to help them transition to permanent housing. Additionally, many unsheltered individuals who do not use congregate shelter – e.g., adult couples, individuals with pets, individuals with significant possessions – are open to accessing non-congregate shelter, so this program serves many of these individuals.

Performance Report

The Navigation Center completed construction and began occupancy in early May 2023. Occupancy began with the almost 90 residents of the existing Maple Street Shelter, which needed to be vacated by the beginning of May 2023, and continued incrementally through the summer months. The Navigation Center met the Homekey Occupancy milestone of 90% occupancy by September 6, 2023.

Client Impact Story:

M.W. (name changed for privacy) was a client placed at Maple Street Shelter in September 2022. M.W. was unsheltered in San Mateo County with no income. LifeMoves started working with M.W. on employment, support for substance use disorder (SUD), and benefits. Once we transitioned to the Navigation Center in May 2023, M.W.'s case plan significantly improved. Healthcare in Action provided on demand medical services, and identified a number of untreated medical conditions which were directly affecting M.W.'s ability to be employed. With new medical conditions identified, LifeMoves connected M.W. to the onsite benefit specialist who helped him apply for SSD, which dramatically increased his income. M.W. started working with his case manager on his SUD with a harm reduction approach. The client was able to titrate their drinking to only at night, allowing LifeMoves to be more proactive with action items during the day. This also directly affected the client's relationship with their son, as they were more present and productive during the day. After completing M.W. benefits and working with Healthcare in Action to stabilize the client's medical conditions, along with training, connection to long-term medical care, the client decided to move in with his son in August 2023.

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1.2 El Camino House (formerly Stone Villa Inn)

Funding amount: \$4,570,000 (Total funding \$16M: \$11.43 Project Homekey, \$4.57M ARPA)

Project Expenditure Category: EC 2.16 Long-term Housing Security: Services for Unhoused

Project Start Date: October 2021

Status: In progress

Project Overview

El Camino House provides 44 non-congregate shelter units (rooms) to adults (individuals and couples) experiencing homelessness. With the support of housing-focused case management and service linkages, residents staying at the shelter will work towards transitioning to permanent housing. El Camino House will serve adults experiencing homelessness, including chronic homelessness, and who have been referred from the Coordinated Entry System (CES). This includes persons with disabilities, little to no income, evictions, substance use issues, mental and physical health challenges, and/or other barriers to re-entering and maintaining housing. At least 20% of the population served at El Camino House will be individuals experiencing chronic homelessness, and 40% of the individuals exiting the shelter will exit to permanent housing.

Use of Evidence

El Camino House is a non-congregate shelter program that will serve people experiencing homelessness and will provide safe shelter and intensive services to help them enter permanent housing. The One Day Homeless Count and Survey from 2019 showed that there were 901 people experiencing unsheltered homelessness in San Mateo County. The same report from 2022 showed 1,092 people experiencing unsheltered homelessness. Many of these unsheltered individuals need interim housing and housing-focused case management to help them transition to permanent housing. Additionally, many unsheltered individuals who do not use congregate shelter – e.g., adult couples, individuals with pets, individuals with significant possessions – are open to accessing non-congregate shelter, so this program serves many of these individuals. With its 44 private non-congregate units and intensive on-site support services, El Camino House will assist people experiencing homelessness with finding and moving into permanent housing.

Performance Report

El Camino House offers hope and provides a secure, supportive, and welcoming place for adults experiencing homelessness in San Mateo County.

From July – September 2023, nine (9) residents were placed in permanent housing, and five (5) residents were matched with Rapid Re-housing and Emergency Housing Vouchers. El Camino House sheltered 54 County of San Mateo residents, providing a total of 19,793 services. Services include, but were not limited to: on-going case management, bed nights, meals, Mobile Health Care Services, clothing, and referral services to outside agencies. Additionally, the shelter has been at full capacity since opening.

July 2023 – September 2023 Performance Update:

- 54 Unduplicated Clients Served
- 54 Unduplicated Households served
- Exits to Permanent Housing – 80% (target = 40%)
- Average Length of Stay – 191 Days (target = 120 days or less)
- Increased Employment Income – 10% (Target is 20%)
- Increased Non-Employment Income 0% (Target is 20%)
- Occupancy Rate – 91% (Target is 95%)
- HMIS Quality 6% (Target is <5%) for: Percentage of null/missing don't know/refused values for Project Start Date, Disabling Condition, Destination, Income and Sources at Start, Income and Sources at Annual Assessment, Income and Sources at Exit, Chronic Homelessness

Client Impact Story

Meet Christopher (name changed for privacy). After losing his tenure employment of 16 years in the fire sprinkler installation service due to a knee-injury, Christopher (male, 54 years old) endured five years of being unhoused. From tenure-ship to now, re-entering a job market that

would soon be impacted by COVID-19, Christopher experienced dramatic financial hardship which unfortunately waded marital divorce and heavy substance abuse.

During the pandemic, Christopher slept in his car or couch-surfed while bouncing from one odd job to another. As the end of 2022 neared, Christopher had spent short stints of time at both Safe Harbor and Maple Street shelters before arriving to El Camino House where he would commence his road to recovery.

“In his first two months here [El Camino House], he was getting back on-track. He was happy.” Jubilee Faitala, El Camino House Site Manager shared. In early 2022, Christopher started a new job in a similar service industry, but that was short-lived. Christopher, along with 15.7 million Americans across the country, was laid off. On top of that, grief would find him through the death of his father, evoking a strong sense of guilt for not being able to take care of him prior to his death.

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1.3 Casa Esperanza (formerly known as Comfort Inn)

Funding amount: \$16,197,026 (Additional funding from Project Homekey, Redwood City, Home-ARP, and local funds)

Project Expenditure Category: EC 2.16 Long-term Housing Security: Services for Unhoused

Project Start Date: October 2021

Status: In progress

Project Overview

Casa Esperanza Apartments is a three-story affordable permanent housing development located at 1818 El Camino Real, Redwood City, California. The property consists of 49 studios, 2 one-bedroom rental units, and 1 one-bedroom employee unit and a community room on-site for providing services and as community building and resident serving space for the tenants.

To provide long term affordability for the project, SMC allocated \$13,266,000 to fund acquisition and rehab activities in the Casa Esperanza property, Redwood City is allocating \$1,015,214 to fund operation of 4 units in the Casa Esperanza property, and SMC is planning to design a new program called SMC Local Rental Subsidy to fund operation of 47 units in the Casa Esperanza property. Also, through a Predevelopment Agreement with Alta Housing, SMC allocated more than \$1.7M for the Casa Esperanza Project's Operation activities.

Use of Evidence

The One Day Homeless Count and Survey from 2019 showed that there were 901 people experiencing unsheltered homelessness in San Mateo County. The same report from 2022 showed 1,092 people experiencing unsheltered homelessness. To address the large number of homeless people who are living outside in San Mateo County, the County acquired this hotel, and others, to provide permanent housing that offers supportive services for people experiencing homelessness.

Performance Report

The County acquired the property on April 12, 2022, and began renovation on June 12, 2022. Since lease up in January 25, 2023, the property has been fully occupied with 56 income-eligible, formerly homeless individuals.

Client Impact Story:

Michael's (name changed for privacy) homeless journey began when he was 29 years old, in 2013. He was working as a Case Manager with an organization providing assistance to homeless individuals, however voluntarily resigned to care for his brother, who was diagnosed with terminal cancer. Lack of income and affordable housing are major factors that resulted in him living on the streets. Over those 10 years of homelessness, Michael would live in his car and utilize a gym for his basic needs. Michael reconnected with the agency he was previously employed with, but now as a client for assistance; he was eventually matched with Casa Esperanza Apartments. Upon moving in, Michael quickly turned his apartment into a warm home. MHA has worked closely with Michael in this new chapter of his life, supporting him with services and resources to reacquaint him with how to be a responsible and good tenant. As he settled in, Michael decided it was time to start giving back to his community and has started working with a Redwood City Street Outreach Team, where he helps homeless individuals to connect them with resources to be placed in temporary or permanent housing. Michael mentioned his mother did not have much, but always went out of her way to help those in need, which is why he has the love and passion to give back. Through his love for helping others, he has found fulfillment throughout his work and wants to continue to grow in his profession.

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1.4 Pacifica Safe Parking Program

Funding amount: \$400,000

Project Expenditure Category: EC 2.16 Long-term Housing Security: Services for Unhoused Persons**^

Project Start Date: June 29, 2022

Status: In progress

Project Overview

The Pacifica Safe Parking Permit (PSPP) program assists vehicularly housed individuals at risk of homelessness who have been negatively impacted by the pandemic. On February 8, 2022, the Board of Supervisors increased its initial contribution of \$150,000 to \$400,000 for the three-year program, supplementing a \$450,000 commitment by the City of Pacifica and an additional \$150,000 raised by the Pacifica Resource Center (PRC).

The program officially launched June 29, 2022, and will run through June 30, 2025. The program supports 25 unhoused families and individuals living in motor homes and other over-sized vehicles to be temporarily housed in a designated parking site. All 25 participants will also receive housing-focused case management to support their return to permanent housing and of those 25, the goal is that 10 of those participants will return to permanent housing.

Use of Evidence

County Core Service Agencies have provided continuous support to people at risk of homelessness throughout the pandemic, and there are still many residents in need of these services. The PSPP program is one strategy to help residents stay housed.

Performance Report

To date, PSPP has assisted 29 individuals (from 20 households) and provided housing-focused case management to 27 individuals (18 households).

Table 1. Pacifica Safe Parking Permit Program Performance

Goals	FY 22/23 Total	Jul – Sep 2023	Oct – Dec 2023	Jan – Mar 2024	Apr – Jun 2024	Program Total
25 housed families and individuals living in motor homes and other over-sized vehicles will be temporarily housed in designated parking sites	25	3	1			29
25 Pacifica Safe Park Permit (PSPP) participants will receive housing-focused case management to support their return to housing	24	2	1			27
10 of the PSPP participants will return to housing	3	0	2			5

Client Impact Story:

George (name changed for privacy) connected with PRC in August 2023 after PSPP Coordinator conducted street outreach to inform individuals living in motor homes about PRC services and the PSPP program in general. The PSPP Coordinator learned that George has been living in a motor home for three years. He was renting a room but had to move out when the restaurant where he managed the wait staff shut down due to the pandemic. To avoid living outside on the street, George used his savings to purchase a used motor home. He was immediately added to the PSPP waitlist and PRC began providing groceries, showers, transportation and laundry support, and propane for his motor home. In October, there was a PSPP opening and George moved off the waitlist and received a PSPP parking permit. Since then, he has developed his housing plan and was hired to manage the wait staff of a restaurant in the South Bay. George now has stable income, is looking for apartments, and expects to return to housing within the next 3-6 months.

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1.5 Emergency Rent, Utilities, and Transportation Assistance

Funding amount: \$3,150,000

Project Expenditure Category: EC 2.2 Household Assistance: Rent, Mortgage, and Utility Aid*^

Project Start Date: July 28, 2021

Status: Completed June 30, 2023

Project Overview

Early in the pandemic the County, along with cities, philanthropical organizations, and other funders, contributed \$15,000,000 to support the County’s emergency rent, utility, and transportation assistance program administered by the Core Service Agencies. With these funds, the Core Service Agencies helped residents earning less than 60% of the Average Median Income meet their basic housing needs. When the federally funded Emergency Rental Assistance Program (ERAP) began in mid-2021, demand for County assistance through the Core Service Agencies declined. However, ERAP applications closed March 31, 2022, and the state’s eviction moratorium ended June 30, 2022. This ARPA allocation provided County funds for rental assistance to qualifying renters.

Use of Evidence

County Core Service Agencies reported that following the pandemic, lower income households continued to require rental assistance support. This allocation provided funding for the County Core Service Agencies to continue to meet the need following the end of the state Emergency Rental Assistance Program.

Performance Report

Table 2. Emergency Rent, Utilities, and Transportation Assistance Program Performance Data

Performance Measures	Annual Target	As of 6/30/23 (close of program)
Number of households who received financial assistance (unduplicated)	400	629
Percent of participants contacted who have remained housed 6 months after receiving financial assistance	80%	100%
Client Satisfaction Rating	90%	100%

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1.6 Eviction Counseling/Legal Aid

Funding amount: \$2,000,000

Project Expenditure Category: EC 2.18 Housing Support: Other Housing Assistance*^

Project Start Date: November 1, 2022

Status: In progress

Project Overview

The San Mateo County Department of Housing (DOH) solicited proposals from nonprofit organizations with a history of working with renters, to provide up to \$2,000,000 in eviction counseling and legal services to assist low-income tenants. DOH selected three nonprofit organizations through this solicitation process: Legal Aid Society of San Mateo County (LASSMC), awarded \$415,638; Project Sentinel, awarded \$500,000; and Community Legal Services of East Palo Alto (CLSEPA), awarded \$700,000. Each nonprofit organization is contracted to provide eviction counseling and legal services to low-income tenants through October 31, 2024.

Use of Evidence

The state eviction moratorium ended June 30, 2022, and the County Core Service Agencies observed an increased need for legal assistance regarding current housing, landlord-tenant, and renter protection laws.

Performance Report

Table 3. Eviction Counseling and Legal Aid Performance Data

Provider	Two-year Performance Goal (November 2022 – October 2024)	Performance October - December 2023	Progress to-date
Community Legal Services of East Palo Alto (CLSEPA)	Provide comprehensive legal services, advice, consultation, representation, legal education, and/or rental assistance to 600 community members; distribute \$200,000 in rental assistance.	<ul style="list-style-type: none"> • Provided legal services to 168 individuals and 55 households 	<ul style="list-style-type: none"> • Provided legal services to 537 individuals in 205 households • Provided emergency financial assistance in landlord/tenant mitigation to 282 individuals
Legal Aid Society of San Mateo County (LASSMC)	Provide legal services, including counsel, advice, and/or representation in negotiations with landlords and in legal proceedings for 100 clients; distribute up to \$100,000 in emergency financial assistance; provide informational and educational resources to 400 callers.	<ul style="list-style-type: none"> • Opened cases for 150 individuals in 65 households 	<ul style="list-style-type: none"> • Total of 849 individuals in 372 households have been served
Project Sentinel	Provide mediation services to 264 persons; limited 100 legal consultations.	<ul style="list-style-type: none"> • Opened 60 cases • Addressed 172 I&R calls 	<ul style="list-style-type: none"> • Counseled, conciliated 242 cases • Addressed 731 I&R calls

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1.7 Half Moon Bay Affordable Housing Development

Funding amount: \$1,500,000

Project Expenditure Category: EC 2.15 Long-term Housing Security: Affordable Housing*^

Project Start Date: February 2022

Status: In progress

Project Overview

Previously, the Board allocated \$1,500,000 of ARPA funds to help fund a farmworker housing development using modular construction. The County explored multiple potential sites for the project, but, unfortunately, each potential site had environmental or other limitations.

On October 4, 2022, the Board of Supervisors passed a resolution to reallocate the \$1,500,000 for the modular housing project toward an affordable housing project in Half Moon Bay. This provided a more expeditious way to fund the pressing need for additional affordable housing for the local farmworker community.

The proposed development at 555 Kelly Avenue includes a four-story building with 40 affordable rental units targeted to low-income senior farm workers. The development also plans to have a 2,050 square foot resource center staffed and managed by Ayudando Latinos a Sonar (ALAS). The resource center will offer services such as English classes, legal aid, internet access, case management, and a community kitchen.

Use of Evidence

According to the California Department of Housing and Community Development, California farmworkers earn, on average, approximately \$20,000 a year, which is less than 20% of the County's area median income. Thus, even prior to the COVID-19 pandemic, local farmworkers and their families were among the most economically vulnerable members of our community. This vulnerability was exacerbated by the pandemic and has made their need for additional local affordable housing on the coastsides even more dire.

Performance Report

This project originally proposed 40 affordable housing units in four stories, with parking and the Farmworker Resource Center on the ground floor. But due to current events that have severely impacted the Half Moon Bay community over the beginning of 2023, Mercy and ALAS understood that there was an increased desire to further meet the needs of the farmworker community residing in unstable and inadequate living conditions.

Through ALAS's extensive outreach work within the farmworker community, they identified that farmworkers age 55 and older have an average household family size of 3. This meant that there would likely be a higher need for more one- and two-bedroom units. The increase in these unit types could house up to 3 to 5 people, respectively, according to HUD occupancy standards. To increase the number of one- to two-bedroom units and maintain the same unit count, the design team needed to explore adding a fifth story to the proposed structure, which is where the current design now stands.

In October, Mercy Housing submitted its Entitlement/Planning Permit Application for 555 Kelly to the City of Half Moon Bay, as well as anticipated draw schedule and preliminary financing plan. In December, Mercy Housing and ALAS team submitted applications to pursue Measure K funding for capital financing needs for the farmworker housing project and for specific capital financing needs related to the Farmworker Resource Center.

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1.8 Affordable Housing Expertise for School Districts and Faith Community

Funding amount: \$125,000

Project Expenditure Category: EC 2.15 Long-term Housing Security: Affordable Housing*^

Project Start Date: TBD

Status: Not started

Project Overview

This allocation will pilot a project to provide affordable housing development consulting expertise to a small group of school districts and faith leaders interested in developing worker and/or affordable housing on their land for low-income residents and those impacted by the pandemic.

Use of Evidence

The pandemic has amplified the need for safe, affordable housing for all. This program unlocks land and generates housing options for lower income residents.

Performance Report

This project has not yet started.

1.9 Affordable Housing Expertise for Small/Mid-sized Cities

Funding amount: \$125,000

Project Expenditure Category: EC 2.15 Long-term Housing Security: Affordable Housing**

Project Start Date: July 2023

Status: In progress

Project Overview

This allocation supports start-up costs of a shared housing consultants program to provide small and mid-sized cities in the County with additional affordable housing development expertise.

Use of Evidence

The pandemic has amplified the need for safe, affordable housing for all. This program will help smaller cities build capacity to further develop affordable housing.

Performance Report

The Housing Endowment and Regional Trust of San Mateo County (HEART) is currently implementing the Program, and has hired a Program Director, one Specialist, and one Fellow who will be helping with the program through July 2024. HEART has executed agreements with six cities and will have three additional agreements executed in early 2024. Staff is being trained and will continue to be trained while providing housing staff services to the cities.

Table 4. Affordable Housing Expertise for Small/Mid-sized Cities Performance Data

Performance Measure	Performance July 2023 – December 2023
Enter into Shared Housing Team participation agreements with at least six San Mateo County jurisdictions	<ul style="list-style-type: none">• Agreements executed with 6 cities• Finalizing agreements with 3 cities
Hire and onboard Shared Housing Team (currently estimated as three (3) staff persons)	<ul style="list-style-type: none">• Hired Program Director on July 17, 2023• Hired Specialist on November 27, 2023• Hired Fellow on December 4, 2023.

1.10 Housing-related Needs (TBD)

Funding amount: \$20,000,000

Project Expenditure Category: EC 2.15 Long-term Housing Security: Affordable Housing**

Project Start Date: n/a

Status: n/a

Project Overview

This funding will be used for all types of housing for vulnerable residents and those most impacted by the pandemic, including shelters and associated supportive services, interim housing

and the supports needed by residents of those facilities, and development of affordable housing units.

Use of Evidence

The pandemic has amplified the need for safe, affordable housing for all. This funding will be allocated to projects that support the County's goal of functional zero homelessness through efforts to generate more affordable housing options and provide housing support for vulnerable and low-income residents.

Performance Report

Not applicable—these funds are set aside for future projects.

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1.11 Working Together to End Homelessness Innovation Grants

Funding amount: \$2,401,726

Project Expenditure Category: EC 2.15 Long-term Housing Security: Affordable Housing**

Project Start Date: January 31, 2023 for the City of Millbrae Innovation Grant; February 1, 2023 for Redwood City Innovation Grant; and TBD for the City of Half Moon Bay and WeHOPE Innovation Grant

Status: City of Millbrae and the City of Redwood City projects in progress; Coastside Safe Parking Initiative project still in development

Project Overview

The Working Together to End Homelessness (WTEH) Innovation Grant program was created to support the piloting of bold and innovative approaches to assist the 1,092 unsheltered residents of San Mateo County in engaging with service providers, and to help them successfully transition to interim or permanent housing. Programs addressing one or more of the following focus areas were eligible for grants: unsheltered residents living on the streets and in encampments; vehicularly housed residents living in cars, vans, and RVs; and/or economic self-sufficiency.

Three proposals were selected for funding:

- Redwood City's proposal will pilot multiple concepts to achieve functional zero homelessness within the city's jurisdiction and build on efforts to complement the Countywide Coordinated Entry System (CES). The city will expand and intensify homeless outreach utilizing a by-name list approach; assignment of outreach workers to specific encampments; developing and deploying an inter-agency coordination of HOT teams; providing Hotel Respite; on-demand shelter when appropriate; and working with County partners to address barriers and challenges for those hardest to serve who are still unsheltered. The amount to fund the WTEH grant to Redwood City totals \$1,047,450.
- Millbrae has developed and piloted a program to the unsheltered population surrounding the BART/SFO transportation corridor in their city to provide after-hours outreach, engagement, and case management services to individuals experiencing homelessness. This proposal would continue these after-hours services at BART/SFO transportation corridor. Services include linkage to shelter services, transportation assistance, service referrals, and other supportive services with the goal to rapidly outreach and engage unsheltered individuals. The amount to fund the WTEH grant to Millbrae totals \$370,572.

- Half Moon Bay and WeHope have come together to launch a Coastside Safe Parking Initiative. The program’s goal is to provide vehicularly housed residents a safe and secure place to park their vehicles, provide use of hygiene facilities, and provide case management to assist them into interim housing and/or permanent housing. The amount to fund the WTEH grant to Half Moon Bay totals \$983,704.

Use of Evidence

Throughout the COVID-19 pandemic, the County has worked hard to safely house our homeless residents, a population that has been uniquely impacted by the public health emergency and its negative economic consequences. San Mateo County continues to see high numbers of unsheltered and vehicularly housed individuals. As a result, there is an ongoing need to identify individuals living on the streets and in vehicles, assess their housing and service needs, and facilitate connection to shelter and other supportive services. Outreach teams work to locate, engage, stabilize and house chronically homeless individuals and families, and outreach activities serve to facilitate entry into San Mateo County’s coordinated entry system (CES) for unsheltered persons and persons staying in vehicles. The County has also expanded medical, social, and behavioral health services for residents living on the streets and in encampments.

Performance Report

The Millbrae BART WTEH grant agreement was executed on January 31, 2023, with a program commencement date of January 31, 2023, and an end date of June 30, 2024. Performance data through December 31, 2023, for the Millbrae WTEH project is shown in the table below.

Table 5. Millbrae Pilot Performance

Millbrae Pilot Performance Measure	Cumulative Count	Goal	Percent Met
Unduplicated unsheltered individuals who have received outreach and engagement services	99	150	66%
Unduplicated unsheltered individuals who have received case management services	67	36	100%
Unsheltered individuals placed in temporary housing	154	45	100%
Unsheltered individuals placed in permanent housing	4	5	80%

Redwood City WTEH grant agreement was executed on March 28, 2023, with a program commencement date of February 1, 2023, and an end date of June 30, 2024. Performance data through June 30, 2023, for the Redwood City WTEH project is as follows:

- 34 unsheltered residents have been transitioned into interim or permanent housing since the program began.
- Based on the number of encampments in the 2023 Redwood City PIT count, Redwood City has seen 44% of its encampments resolved since February 1, 2023.
- 119 unsheltered individuals have received outreach and engagement services in FY22-23.
- 22 unsheltered individuals have received case management services since February 1, 2023.

- 8 unsheltered clients participated in AOD services, 28 clients engaged medical services, and 10 clients participated in mental health services since February 1, 2023.
- The Redwood City WTEH grant began providing respite services in May 2023. Since that time, 13 individuals have received hotel respite program services with 5 exiting from the hotel respite program into shelter, housing, or ongoing services (these exit totals do not include June exits – these will be reported next quarter).
- Redwood City has not begun to track the percentage of unduplicated clients who receive housing subsidies who are still housed 6 months later.

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1.12 Midway Childcare Facility

Funding amount: \$876,250.87

Project Expenditure Category: EC 2.11 Healthy Childhood Environments: Child Care

Project Start Date: July 8, 2021

Status: In progress

Project Overview

Midway Village is an aging, 150-unit affordable rental housing development located on approximately 11.5 acres at 45 Midway Drive in the Bayshore neighborhood of Daly City (“Midway Village”). It was built by the Housing Authority of the County of San Mateo (“HACSM”) in the mid-1970s. The Bayshore Child Development Center (“Preschool Facility”) is located on the Property adjacent to Midway Village, which HACSM acquired in 2017 and leased to the operator Peninsula Family Service (PFS) to continue to provide subsidized early childhood education. HACSM is in the process of redeveloping Midway Village in four phases to provide a total of 555 new housing units and a new child development center which will be built during the second phase of construction. Phase 1 of the redevelopment consists of 113 new affordable rental housing units and will require demolition of a preschool classroom serving 24 children, further compounding the 2020 impact of the de-commissioning of a modular classroom that served 15 children because of mold. HACSM desires to facilitate continuity of child care services at Midway Village until the new construction of a child development center as part of the Phase 2 redevelopment can be completed. Therefore, HACSM has agreed to provide a site for a new modular classroom unit serving 39 preschool children (the “Project”), for which the Board of Supervisors authorized \$876,250.87 of ARPA funds. The County will own and have the right to re-locate and re-purpose the modular unit upon opening of the new child development center planned for Phase 2 of the Midway Village redevelopment.

Use of Evidence

High quality, state funded child care and preschool programs are associated with improved child development outcomes and more stable employment for low-income parents. There is a shortage of affordable childcare in San Mateo County, particularly in low-income communities where parent earnings are typically not sufficient to cover the full cost of quality child care. The pandemic greatly reduced the already inadequate supply of licensed child care in San Mateo County. The temporary loss of subsidized child care and preschool spaces caused by the redevelopment of Midway Village directly affects the ability of low-income families to continue to work in essential jobs.

Performance Report

Progress achieved between the Project's inception and September 30, 2023 includes the following milestones:

- On July 8, 2021, the County Department of Housing ("DOH") assisted by the Department of Public Works ("DPW") contracted with Mobile Modular to provide, deliver and install a new modular classroom for 39 children for the total price of \$362,550.78, following a competitive Request for Proposals, an analysis of the costs and benefits of purchasing a new modular structure compared to a used one, and authorization of the contract by the Board of Supervisors.
- On behalf of DOH, DPW oversaw the necessary demolition, grading, site preparation and other work necessary for the installation of the Project, as well as ADA improvements necessary for accessibility of the Project. This work accounted for much of the balance of the project budget in excess of the purchase and delivery cost.
- DOH contracted with Johnson Control, Inc. for installation of the fire alarm system, as well as with David Baker Architects for architectural review of the system plans to ensure compliance not only with local fire department requirements but with Community Care Licensing requirements for licensed child care and preschool centers as well as State Department of Education requirements for subsidized child care and preschool facilities.

Progress achieved between October 1 and December 31, 2023 (Q4) includes:

- During this quarter, Johnson Control Inc. completed installation of the fire alarm system and received approval of the system from the local fire department.
- The only remaining barrier to opening the Project to serving children is the city permit and inspection and approval by the state licensing officials.

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1.13 Middlefield Junction

Funding amount: \$12,982,284

Project Expenditure Category: EC 2.15 Long-term Housing Security: Affordable Housing**

Project Start Date: June 1, 2023

Status: In Progress

Project Overview

Located at 2700 Middlefield Road, Redwood City, CA, 94063, on a County-owned vacant parcel behind the County's Fair Oaks Health Center, Middlefield Junction consists of 179 new apartments from one to three bedrooms, a child care center and community open space (the "Project"). The site, located in the unincorporated neighborhood of North Fair Oaks, was targeted for housing and neighborhood-serving amenities through an extensive planning process. The developer selected to build and operate the project is Mercy Housing California, a nonprofit affordable housing developer with extensive experience in developing affordable housing projects in the Bay Area and throughout California. The County has conveyed the site via a long-term ground lease to Mercy Housing California 96, L.P., a California limited partnership, which will develop, own, and operate the Project. A total of 177 units will serve households with incomes between 15% and 80% of Area Median Income (AMI) and two unrestricted units are for managers. Twenty (20) units are set aside for individuals and families experiencing homelessness and receiving care management and supportive services from San Mateo County Health. In addition to addressing the critical need for affordable housing in San Mateo County, the Project will provide much-needed amenities such as a childcare center serving residents and

members of the surrounding community. The total development cost of the Project is more than \$156 million.

Use of Evidence

High quality, stable, affordable housing for the most economically vulnerable families prevents unhealthy housing conditions, overcrowding and homelessness, all of which are significant risk factors for poor health and child development outcomes. The pandemic has exacerbated these risk factors.

Performance Report

Progress achieved between the Project's inception and September 30, 2023 includes the following milestones:

- The 2700 Middlefield Road site, located on a County-owned vacant parcel behind the County's Fair Oaks Health Center, was targeted for housing and neighborhood-serving amenities through an extensive planning process.
- In 2018, the County Department of Housing (DOH) issued a Request for Proposals to solicit an affordable housing developer to develop this 3.2-acre site into a mixed-use affordable housing project.
- Mercy Housing California was selected as the Project sponsor based on their extensive experience and the plan they proposed, which included 177 units of income-restricted affordable housing, 2 manager's units, a child care facility serving both residents and the community, and community-serving spaces. The child care center will be sub-leased to Peninsula Family Service, a nonprofit organization with extensive experience in operating child care centers for low-income families.
- In September of 2019, the Project was among ten new construction affordable rental housing projects that were awarded funding from the DOH Affordable Housing Fund (AHF) 7.0 funding round.
- In March of 2021, the County entered into an Affordable Housing and Property Disposition Agreement (AHPDA) with Mercy Housing California 96, L.P., setting forth the terms and conditions on which the County would ground lease the site to the developer for development and operation of the Middlefield Junction affordable housing development.
- The Project subsequently received additional County funding from the AHF 8.0, AHF 10.0 and AHF 11.0 funding rounds that took place between 2019 and 2022.
- The total amount of Project funding contributed by County sources and funds from the Housing Authority of San Mateo County (HACSM) amounted to just over \$30 million, allowing the Project to secure additional sources of state subsidy and private investment.
- In addition, HACSM committed forty-four (44) Sec. 8 Project-Based Vouchers (PBVs) to the Project. The PBVs will provide rental assistance for twenty units serving people experiencing homelessness as well as another twenty-four units targeted to extremely low-income households.
- By the end of May 2023, the Project was able to secure all necessary funds to close escrow on its construction financing, enabling this \$156 million affordable housing development to proceed into the construction phase.
- The construction team directed by the James E. Roberts-Obayashi Corporation began work on-site in June of 2023.

Progress achieved between October 1 and December 31, 2023 (Q4) includes:

- Construction has been in full swing throughout the quarter. As of the end of December 2023, the building foundation footings have been poured and completed, building pads

have been completed, the trenching for underground utilities has been completed and the underground plumbing systems have been installed.

- As of November 10, 2023, the Project has expended the entirety of the \$12,982,284 in ARPA funds to cover construction costs incurred to date.
- Project construction is expected to be completed in April 2025.
- No obstacles are anticipated to delay the lease-up and 100% occupancy by the target date of December 2024.

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1.14 1580-1590 Maple Street

Funding amount: \$12,354,688

Project Expenditure Category: EC 2.15 Long-term Housing Security: Affordable Housing**

Project Start Date: May 2022

Status: In progress

Project Overview

The City of Redwood City (the “City”) owns the property located at 1580 Maple Street (the “Property”) on which the development of 108 permanent supportive housing units for formerly homeless people is proposed, as well as two managers’ units (the “Project”). The Project is the result of a land swap between the City and the County and the relocation of the LifeMoves Maple Street Shelter to a site diagonally across the street, which was developed by the County with Homekey funding to provide a Navigation Center offering interim housing and supportive services for people experiencing homelessness. The shelter relocation was completed in June 2023, and the new Navigation Center is now fully occupied. Various agreements were executed between 2018 and 2022 involving the City, the County, MidPen Housing, and the private for-profit developer of a site adjoining the Property, that impact the development of the Project. Currently the County has an option to ground lease the Property for a period of sixty-five (65) years for the purpose of developing affordable housing, including permanent supportive housing. However, this County-City lease option agreement also gives the City the right to pursue a direct ground lease agreement with a non-profit affordable housing developer rather than with the County.

Use of Evidence

Deeply affordable rental housing with coordinated onsite services (“permanent supportive housing”) for formerly homeless households has been found to improve health outcomes, reduce health care and social service spending, and address the greater health risks experienced by homeless households during the pandemic

Performance Report

Progress achieved between the Project’s inception and September 30, 2023 includes the following milestones:

- In May of 2022, the County Department of Housing (“DOH”) issued a Request for Proposals to develop, own, operate, managing, and maintain permanent supportive housing at the Property.
- In August of 2022, the County Board of Supervisors selected MidPen Housing (“MidPen”) to develop and operate the Project on the Property. The selection committee recommending MidPen to the Board concluded that MidPen possessed the experience and skills necessary to identify and secure long-term funding for the Project, to utilize a thoughtful approach in working with the County, City, and local community and

neighborhood groups, and to provide the appropriate property management and supportive services needed by residents of the Project.

- On October 18, 2022, the County Board of Supervisors approved \$15,154,688 in County Affordable Housing Fund (AHF) funding for the Project, including \$12,354,688 in American Rescue Plan Act (ARPA) Funds. (Note: the amount of ARPA funds committed to the Project may be reduced by approximately \$5,000,000 prior to execution of an ARPA funding agreement. This reduction is due to DOH's successful application in the third quarter of 2023 for \$5,000,000 in State Local Housing Trust Fund (LHTF) funds that are available to the County specifically for the Project.)
- In Spring of 2023, the Project also received a \$5 million commitment of philanthropic funding from the Sobrato Family Foundation.
- On March 3, 2023, the County and MidPen entered into an Exclusive Negotiating Agreement ("ENA") in order to negotiate the terms and conditions under which the County would sub-lease the Property to MidPen or assign MidPen its rights to ground lease the Property, and MidPen would develop and operate the Project.
- In June 2023, MidPen completed its required SB 330 Tribal consultation process and started its overall community outreach process.

Progress achieved between October 1 and December 31, 2023 (Q4) includes:

- Carlyle, the market-rate developer that owns 1548 Maple Street (the site adjacent to the Property) and who is planning to develop for-sale townhomes on that site, has completed the City-required demolition of the old, vacant shelter buildings on the Property.
- Regular coordination meetings have been held between City staff, DOH, the County Manager's office, MidPen, Carlyle, and other parties involved in current and future construction and demolition activities necessary to complete the Project along with required ancillary infrastructure improvements.
- Construction of an updated pump station is being performed by Silicon Valley Clean Water during Q4 of 2023, with completion expected by summer 2024.
- In October 2023, MidPen submitted an SB 35 Entitlement application to the City which allows for a streamlined entitlements process, and subsequently received a 26-page comment letter from the City in November 2023.
- MidPen has started the process of obtaining a federal NEPA environmental approval for the site and expects to complete this process by the end of 2024. NEPA approval will be needed if MidPen is successful in applying for Section 8 Project-Based Vouchers for the Project when the Housing Authority of the County of San Mateo releases a NOFA for those vouchers.
- MidPen has obtained various reports and studies for the site including a Geotech study and a Phase 2 Environmental Site Assessment (ESA).
- MidPen's preferred strategy for proceeding with development of the Project is to pursue a direct City-MidPen ground lease of the Property as MidPen believes this approach would better facilitate the financing of the Project. MidPen would also work with the County to establish affordability restrictions, a performance schedule, and other key terms related to County expectations for MidPen as developer. Currently MidPen is working with both the City and County to draft such agreements.
- MidPen expects to apply for an award of PBVs in 2024 as soon as the NOFA is released by the Housing Authority of the County of San Mateo (HACSM).

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1.15 **Emergency Housing to Farmworker Households Displaced by Mass Shooting Event in Half Moon Bay**

Funding amount: \$750,000 in ARPA funding, \$1.5M in total funding

Project Expenditure Category: EC 2.15 Long-term Housing Security: Affordable Housing*^

Project Start Date: March 1, 2023

Status: In progress

Project Overview

On February 14, 2023, the Board of Supervisors approved an emergency contract with Abode Services to provide rapid rehousing to the 19 households displaced by the shooting that occurred in Half Moon Bay on January 23, 2023. This project is funded with \$750,000 in ARPA funds and \$1,173,543 in third-party contributions, including from nonprofits, charitable organizations, and donors, in addition to the owners of the farms where the shootings occurred.

Abode is helping the households transition into sustainable permanent housing by March 31, 2024, and offering housing identification and rental and move-in assistance; payment of security deposits, utilities and furnishings; and ongoing case management services to help displaced households meet their basic needs, increase their resources (e.g., employment, public assistance programs, etc.) and connect with applicable resources.

Use of Evidence

On January 23, 2023, seven farmworkers were murdered in a mass shooting event at two farms in San Mateo County. Survivors of that horrific tragedy who lived at the farms, already dealing with unimaginable trauma, also lost their homes, which were red-tagged after follow-up investigations revealed unsafe and substandard living conditions. Even before their displacement, these households were uniquely vulnerable. According to the Department of Housing and Community Development, California's farmworkers earn, on average, approximately \$20,000 per year, which is less than 20% of San Mateo County's area median income, making farmworkers and their families among the most economically vulnerable members of our community. This vulnerability has been exacerbated by the COVID-19 pandemic, which caused significant negative economic and health impacts for farmworkers and their families, as many have faced reduced work hours and/or reduced wages, lack access to reliable health care services, and have had to care for themselves and relatives with COVID-19.

Performance Report

Table 6. Emergency Housing to Farmworker Households: Project Performance

Performance Measure	Targets March 1, 2023 – April 30, 2024	Performance March 1, 2023 – December 31, 2023
Number of Households Served	19	20
Percentage of households with signed subleases by April 1, 2024	100%	89%
Percentage of households immediately moved into housing by April 1, 2023	100%	89%
Percentage of the households enrolled in the program which will move into sustainable permanent housing by April 30, 2024	100%	Not yet applicable
Percentage of households who maintain housing and do not become homeless within 12 months of securing permanent housing	85%	Not yet applicable

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2. Vulnerable Populations

2.1 Homelessness Provider Mental Health & Wellness Support

Funding amount: \$200,000

Project Expenditure Category: EC 2.34 Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)^

Project Start Date: March 8, 2020

Status: Complete

Project Overview

This program provided grants to community partner organizations that provided crucial services for homeless residents throughout the pandemic. Recipient organizations were able to use these funds to provide mental health and wellness support and resources for their staff.

Use of Evidence

Homelessness service providers were essential workers during the pandemic and provided vital services to the County's most vulnerable residents. This grant program supported the mental health of workers most impacted by the pandemic.

Performance Report

As of June 2022, grants ranging from \$5,500 to \$66,000 were awarded to agencies based on their number of staff and level of services provided to County clients. Awardees included: Abode, Coastside Hope, DC Partnership, Fair Oaks Community Center, Puente, YMCA, Samaritan House, LifeMoves, WeHOPE, StarVista, Pacific Resource Center, CORA, and Mental Health Association.

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2.2 Home Delivered Meals Expansion for Older Adults

Funding amount: \$3,900,000

Project Expenditure Category: EC: 2.1 Household Assistance: Food Programs*^

Project Start Date: July 2021

Status: In progress

Project Overview

As a result of the COVID-19 pandemic, the state sponsored the Great Plates Delivered (GPD) program to provide home delivered meals to all individuals 65 years of age and older as they were required to shelter in place and were unable to access or prepare meals.

The Federal Emergency Management Agency, which authorized and fully funded the GPD program, ended the program on July 9, 2021. As of June 6, 2021, San Mateo County had served 4,683 older adults with 2.6 million meals through 84 local meal providers at a total cost of \$58,000,000 through the GPD program.

At the end of the Great Plates program, the need for meals continued—1,200 individuals were assessed as remaining homebound, isolated, and food insecure. The Board of Supervisors approved funding in the amount of \$3.9 million to continue meals for this vulnerable population. This allocation funded the program, called Second Course, through June 30, 2023. On July 11, 2023, the Board of Supervisors approved extending the program through September 30, 2024.

Use of Evidence

There was an ongoing need for meal delivery services by older adults who remained homebound, isolated, and food insecure at the end of the Great Plates Delivered program.

Performance Report

The County's Home Delivered Meals program started in July 2021. The following providers delivered meals to older adults throughout San Mateo County: City of Daly City, Self Help for the Elderly, Peninsula Volunteers, Inc., and Senior Coastsiders.

Second Course provided 15,411 meals to 227 unduplicated participants from October 1, 2023, through December 31, 2023.

Client Impact Stories:

Older adults participating in the program shared how Second Course has helped them:

- "I am really thankful for the meals I receive. When it comes to healthy aging, prevention is key, and Second Course has helped me to maintain good health and good nutrition."
- "I am 83 years of age and have very bad knees requiring me to get Cortisone shots often. I cannot shop or stand to cook, and this helps me keep my nutrition up."

- “I am 72 and am in treatment for stage 4 cancer. I have numbness (neuropathy) in my feet and hands. I thank you for this program.”
- “Second Course has been a god send. The meals helped keep my husband and I well fed as our health continues to decline. My husband is 83 years of age with Alzheimer’s, and I am his primary caretaker. My COPD is worsening and impacts every aspect of my life and prevents me from talking let alone cooking a meal from start to finish. I am grateful and don’t know how I would manage without this help.”

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2.3 Unincorporated Area Financial Assistance

Funding amount: \$250,000

Project Expenditure Category: EC 2.3 Household Assistance: Cash Transfers*^

Project Start Date: April 2022

Status: Complete

Project Overview

This funding allocation provided \$500 checks to households in the unincorporated areas of the County who were heavily impacted by the pandemic and are at or below 60% of Area Median Income.

Use of Evidence

Many residents of the Coastside and North Fair Oaks were heavily impacted by the pandemic. Some did not have steady work for months during the pandemic and still struggle to meet daily needs like groceries, gas, transportation, and rent.

Performance Report

By September 30, 2022, community organizations Coastside Hope and Puente disbursed \$250,000 to households in the coastside region. Coastside Hope assisted 250 households and disbursed \$125,000. Puente assisted 250 households and disbursed \$125,000.

Client Impact Stories:

One recipient appreciated the flexibility of the funds stating, "Es lo mejor que pueden hacer en estos días, es bueno que nos ayuden con la renta pero aveces es mejor poder recibir el dinero directamente nosotros para nuestros gastos." *Translation: It is the best assistance you can do these days, it is good to be financially assisted with rent but sometimes it is better for us to receive the money directly so we cover our expenses.*

A grant recipient and her fiancé applied for the Unincorporated Area Financial Assistance Program after several months of financial hardship during the pandemic. Her fiancé had an accident in October 2021 and his father passed away, which delayed his return to work. Shortly after returning he was laid-off. These unforeseen circumstances affected the families' ability to cover their rent. This financial assistance helped the family with an urgent push toward financial stability. He returned to work in July 2022 and is working to gain more stability to sustain the family’s expenses.

A grant recipient was a longtime community member who was financially impacted by the pandemic and had incurred tax debt. Puente assisted him with completing his 2021 taxes and making a payment plan with the IRS. He used the financial assistance to pay off the amount due

in full. This tax debt felt insurmountable and was causing stress and these funds enabled him to regain strong emotional footing so he can work and maintain stability.

A grant recipient and her husband who works in construction were very happy to receive the \$500 grant because it would help alleviate the burden of buying school supplies and the gas expense for the household. Her household suffered a significant reduction in income during the pandemic. There were weeks when her husband didn't have any work at all. They were happy to qualify for the assistance because it was going to help with much-needed expenses. It was an unexpected, but a much needed boost to their financial situation.

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2.4 Mental Health First Aid

Funding amount: \$200,000

Project Expenditure Category: EC 2.37 Social Determinants of Health: Other*^

Project Start Date: May 2022

Status: *This project did not utilize ARPA funding.*

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2.5 Second Harvest of Silicon Valley Emergency Food Assistance

Funding amount: \$6,550,000

Project Expenditure Category: EC: 2.1 Household Assistance: Food Programs*^

Project Start Date: December 15, 2021

Status: In progress

Project Overview

Second Harvest of Silicon Valley Food Bank reported that, during the COVID-19 pandemic, the demand for food rose 40% in San Mateo County. This funding has helped meet ongoing food needs to prevent food insecurity for the County's most vulnerable residents.

From December 2021 to December 2022, San Mateo County used \$4,550,000 in ARPA funding to address food insecurity. In August 2023, the Board of Supervisors allocated an additional \$2,000,000 in ARPA funding to support Second Harvest of Silicon Valley Food Bank in its mission to provide food assistance to residents in need.

Use of Evidence

The Second Harvest of Silicon Valley Food Bank experienced a surge of demand for food since the onset of the pandemic. This funding helps provide meals to low-income households.

Performance Report

In 2022, Second Harvest distributed 37,000,000 pounds of food to an average 36,000 households per month.

With the help of additional funding beginning in August 2023, Second Harvest of Silicon Valley has distributed more than 9,000,000 pounds of food to more than 127,000 households from October to December 2023.

Table 7. Second Harvest of Silicon Valley Food Assistance Performance

Performance Measure	October 2023	November 2023	December 2023	Total
Pounds of food distributed in San Mateo County	3,280,719	3,027,377	2,851,732	9,159,828
Households served in San Mateo County	42,029	43,551	41,652	127,232

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2.6 Full-service Community Outreach Pilot Program

Funding amount: \$500,000

Project Expenditure Category: EC 2.19 Social Determinants of Health: Community Health Workers or Benefits Navigators*^

Project Start Date: TBD

Status: Not started

Project Overview

This funding may be used to develop a pilot program focused on outreach to the Latinx community that was heavily impacted by the pandemic. The program would build on the Promotora model that was used by San Mateo County Office of Community Affairs (OCA) for 2020 Census outreach and throughout the pandemic.

Use of Evidence

The Gardner Center’s needs assessment research found that outreach, especially to the Latinx community, should be expanded to ensure that impacted residents can access critical programs. Community members suggested a Promotora model, where trusted nonprofits serve as outreach providers for multiple County programs.

Performance Report

This project has not yet started.

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3. Economic Recovery

3.1 Environmental Health Fee Waiver/Grants for Businesses

Funding amount: \$5,150,000

Project Expenditure Category: EC 2.29 Loans or Grants to Mitigate Financial Hardship^

Project Start Date: July 2021

Status: Complete

Project Overview

This allocation provided one-time support to businesses to offset revenue losses incurred due to restrictive COVID-19 Health Orders.

Use of Evidence

Throughout the pandemic, lock-down orders, reduced hours, and cost of PPE and other supplies put a financial burden on businesses. Waiving permitting fees for businesses was one way to provide relief to businesses impacted by the pandemic.

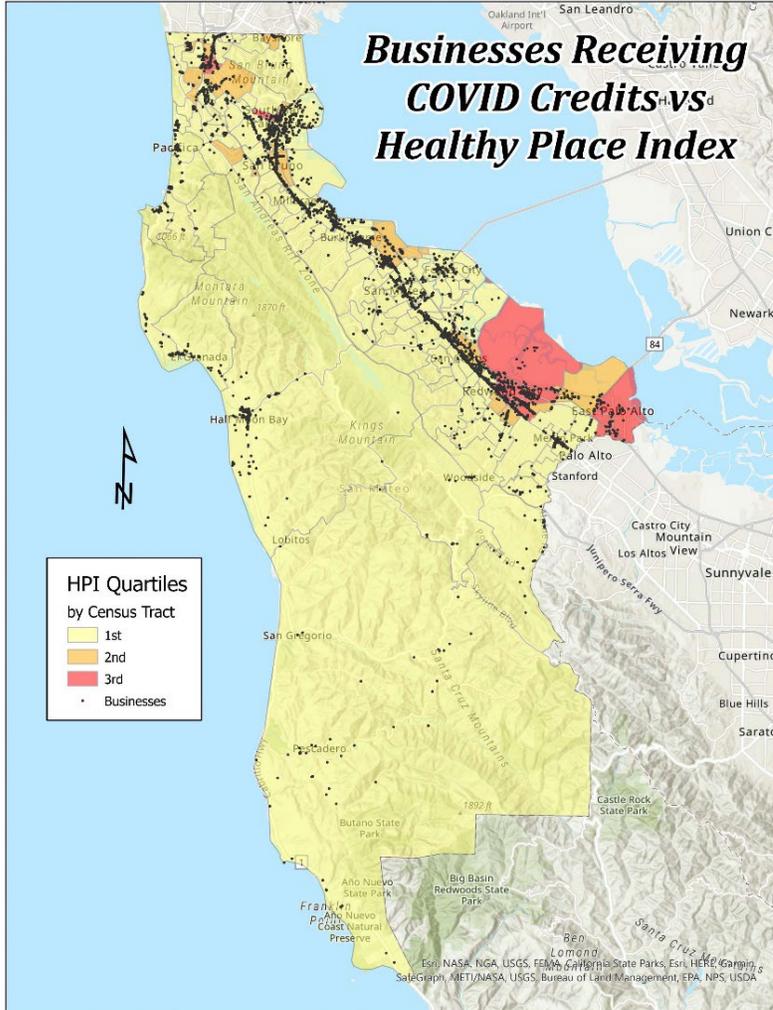
Performance Report

6,737 businesses benefited from the ARPA-funded one-year Fee Credit in FY 2021-22 and 78% of businesses that received the ARPA funded Fee Credit remained open throughout the pandemic.

The CA Healthy Places Index map shows the breakdown of businesses benefiting from this specific program:

- Quartile 1 (75-100%): 4,253 (63%)
- Quartile 2 (50-75%): 1,479 (22%)
- Quartile 3 (25-50%): 1,005 (15%)
- Quartile 4 (0-25%): 0

Figure 1: Environmental Health Fee Waiver/Grant Recipients



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3.2 Workforce Development Pilot Program

Funding amount: \$400,000

Project Expenditure Category: EC 2.10 Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives) *^

Project Start Date: March 22, 2022

Status: Complete

Project Overview

Under a contract with the County, NOVAworks conducted a pilot project to test a “whole-person” approach to workforce development—that provides wrap-around support to help clients meet all their needs while training for a new job and working in an apprenticeship. The pilot phase aimed to serve a total of 35 clients (25 adults and 10 youth) from historically excluded communities with limited access to career opportunities, who were also negatively impacted by the COVID-19

pandemic. The target communities for recruiting participants included North Fair Oaks, East Palo Alto, Belle Haven, Daly City, and the Coastsides.

Use of Evidence

Many of the County’s most vulnerable residents became unemployed or underemployed during the pandemic. The County partnered with NOVAworks in 2020 to pilot a workforce development program, but at that time, vaccines were not yet available and many participants did not feel comfortable going back to the workplace. The initiative was reestablished in a 2022 pilot project to provide workforce supports for the County’s most impacted residents.

Performance Report

NOVAworks completed the Whole-Person Pilot in February 2023. In total, NOVAworks screened 451 adults and enrolled 25 in the pilot program. All adult participants are residents of low-income communities and 22 belong to communities of color. The demographic breakdown of adult participants is summarized in the charts below.

Figure 2: Adult Pilot Project Participants by Age and Gender

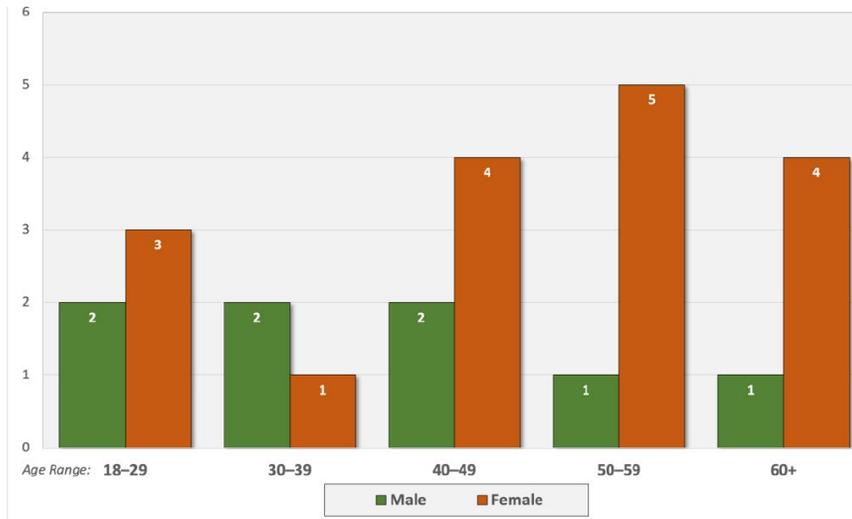
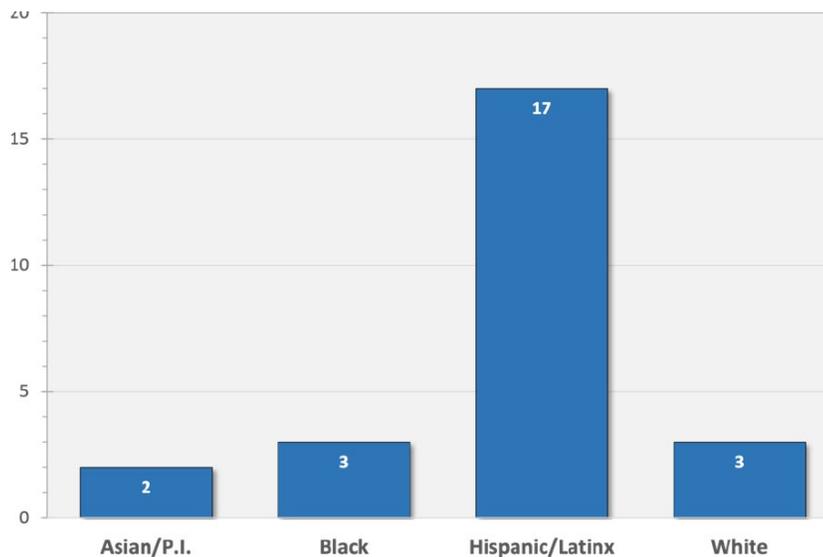


Figure 3: Adult Pilot Project Participants by Race/Ethnicity of Grant Recipient



At the end of the pilot in February 2023, 15 participants were employed, 17 were actively engaged in and/or had completed training programs, 21 received supportive services, and 5 had been promoted in their new positions. Training services included computer training, Udemy and certification in IT, lactation, Google Grow, and human resources.

Supportive services provided to pilot participants included rent payments, car loan payments, car repairs, food, gas, cell phone/Internet and licensing fees.

Client Impact Stories:

- “I lived off my savings for several months as I looked for work with no luck...[NOVAworks advisor] stepped in and helped review my resume again and has helped me get into the Google certification program.”
- “When my family had almost no food or water at the house, I was blessed with the resources to help with that struggle...Thanks to God and NOVAworks, my prayers have been answered and the amazing help has been like no other to me.”
- “I hope NOVAworks will be a continued resource for communities to benefit from in their new path of job seeking.”

NOVAworks also completed a summer youth pilot program in 2022. NOVAworks screened 16 young adults attending 8 high schools in San Mateo County and enrolled 10 in the youth pilot program for summer 2022. Youth participants included 1 Pacific Islander, 2 Latinx, 3 Asian, 2 White, 1 Black: 2 females, and 1 non-binary. Youth participants were provided work-readiness training and subsidized work experience at local San Mateo County businesses. At the end of the summer, 2 participants continued their work experience; 3 returned to their senior year of high school; 1 was in unsubsidized employment; and 4 started community college.

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3.3 County Contribution to South San Francisco Economic Advancement Center

Funding amount: n/a

Project Expenditure Category: EC 2.30 Technical Assistance, Counseling, or Business Planning**^

Project Start Date: July 2021

Status: The County financial contribution did not utilize ARPA funds

Project Overview

In 2021, the County contributed \$200,000 to help establish an Economic Advancement Center (EAC) in downtown South San Francisco. The EAC offers coaching, classes, and business assistance to small business owners and entrepreneurs in the northern part of the County through a contract with Renaissance Entrepreneurship Center (REC). Job seekers receive assistance with resumes, interviewing, career planning, and other support at the EAC with counselors from JobTrain. See the Economic Advancement Center website for more information: <https://www.ssf.net/departments/economic-community-development/economic-development/community-development-block-grant/economic-advancement-center-eac>

Use of Evidence

Many County residents became unemployed or underemployed during the pandemic, and many small business owners struggled. The EAC facility in South San Francisco provides easily accessible resources for many business and job seekers in communities heavily impacted by the pandemic.

Performance Report

The EAC began virtual operations in July of 2021 and moved into offices at 366 Grand Avenue in February 2022.

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3.4 SMCStrong Small Business Assistance Program

Funding amount: \$2,000,000

Project Expenditure Category: EC 2.29 Loans or Grants to Mitigate Financial Hardship

Project Start Date: September 2021

Status: Complete

Project Overview:

In July 2021, the Board of Supervisors approved \$2,000,000 to provide grants to small businesses in San Mateo County that had been negatively financially impacted by the COVID-19 pandemic; had income of \$120,000 or less; and hadn't received county, state, or federal grant funds in the preceding 12 months. In October 2021, the Board of Supervisors approved an increase in the income eligibility requirement to \$1,000,000 for food-related businesses and \$500,000 for all other businesses.

Use of Evidence:

The Renaissance Entrepreneurship Center conducted a survey of local small businesses in 2021 and found that 98% of responding businesses that received grant funds during the pandemic were still in business as of December 2021. However, 73% of those respondents said they needed additional relief to sustain their business. These survey results as well as consistent communication with SAMCEDA, Renaissance, Chambers of Commerce, City Economic/Community Development Departments, and on-the-ground outreach to the most impacted communities by the Office of Community Affairs, Chinese Peninsula Business Association, and Environmental Innovations, highlighted the need for grant programs for businesses heavily impacted by the pandemic.

Performance Report:

This program provided \$10,000 grants to 248 local businesses. The geographic and demographic breakdown of grantees is shown below. The map includes the Healthy Places Index (HPI), with the darker shades (bottom quartiles) representing the areas of greatest need.

Figure 4. SMCStrong Small Business Grant Recipients

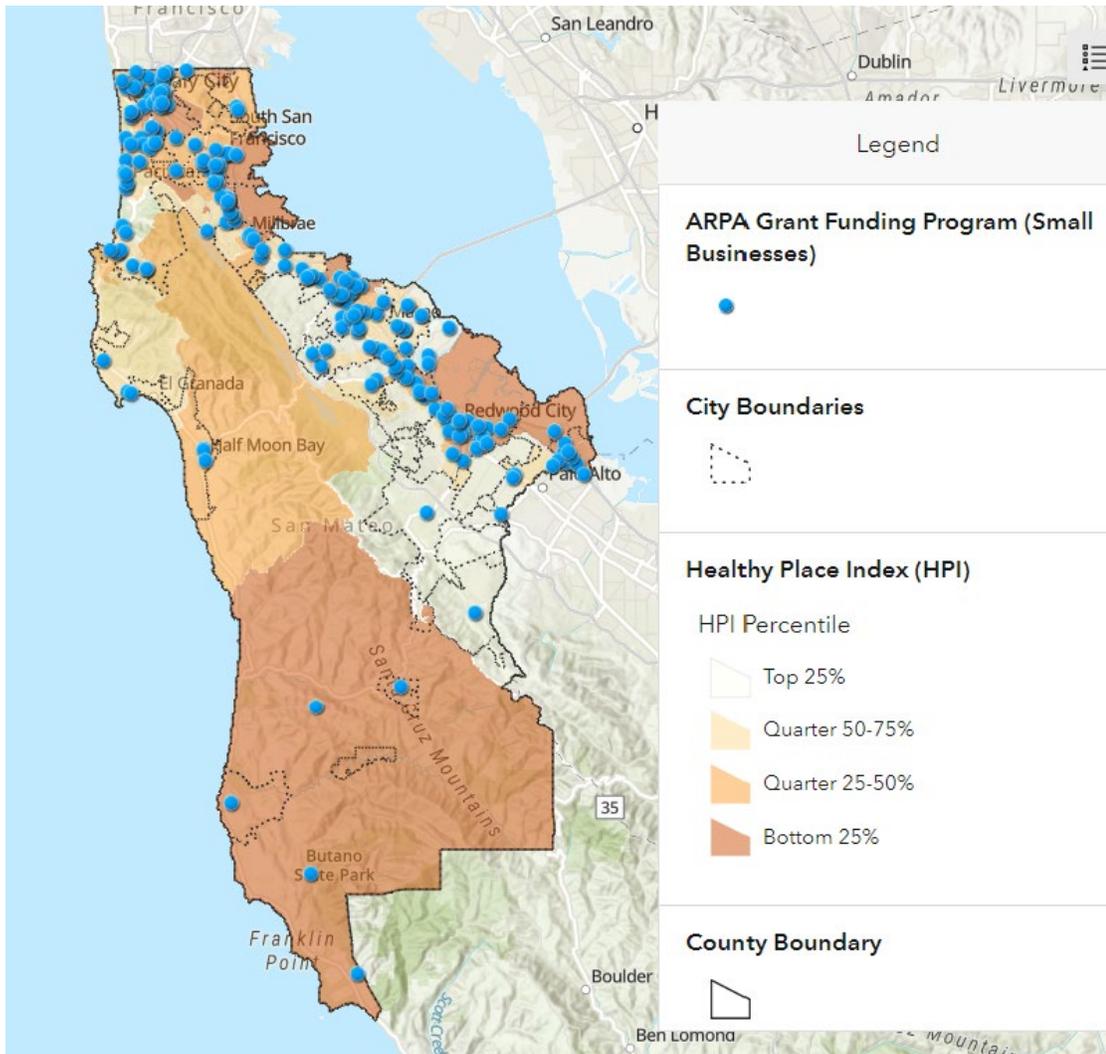


Figure 5. SMCStrong Small Business Grant Recipients by Ethnicity and Gender

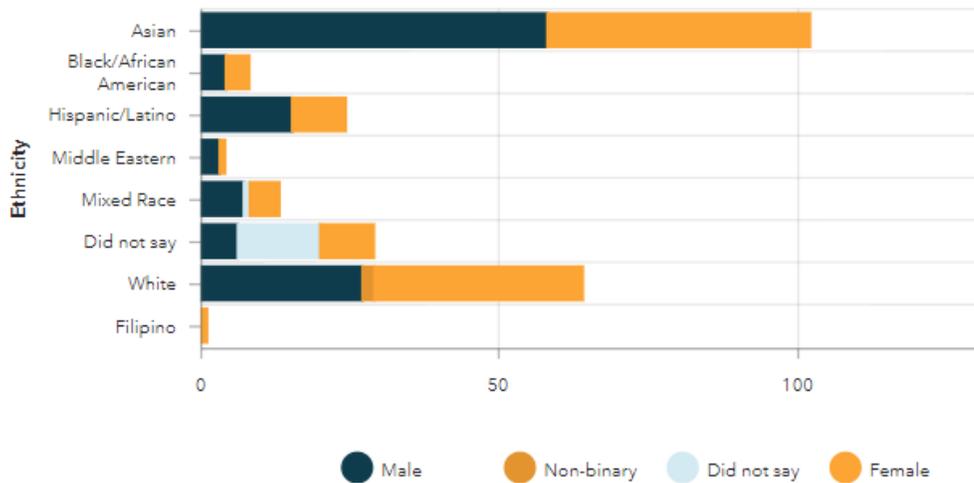
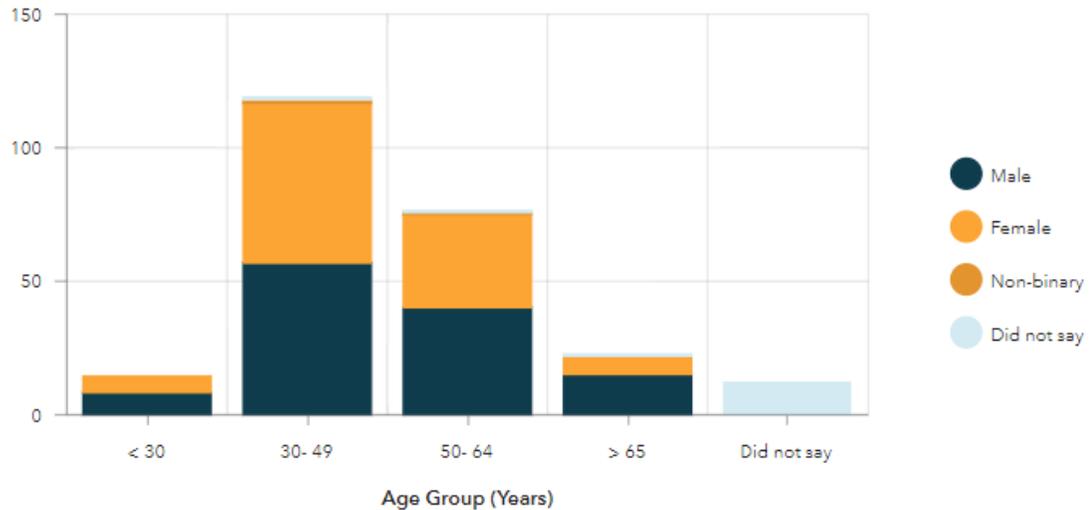


Figure 6. SMCStrong Small Business Grant Recipients by Age Group and Gender



Grantee Impact Stories:

Some of the grantees shared how the funding helped their businesses:

- Tokemoana Foods in North Fair Oaks: “The grant funds really helped my business. We paid bills, covered payroll expenses, hired administrative staff, and strategically pivoted our online presence. As a result, our sales have increased. We are so grateful.”
- Arte Azul in South San Francisco: “The grant helped us rebrand, create a web page, and purchase products to pivot from running events to selling products online. The funds also helped us to relaunch our Viva Frida event this fall, where we invited more than 30 other small businesses to sell their products, make their brand known and build community. Many of these small businesses are the ones that we also support in our online store. The idea is to see how we help each other push forward and thrive.”

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3.5 Microfood business grant program

Funding amount: \$500,000

Project Expenditure Category: EC 2.29 Loans or Grants to Mitigate Financial Hardship

Project Start Date: December 2021

Status: Complete

Project Overview

This allocation provided grants of up to \$10,000 to microfood businesses permitted in San Mateo County that experienced economic hardship due to the COVID-19 pandemic. The program supported cottage food operators, caterers, food trucks, food carts, commissaries, and incubator kitchens in an effort to offset losses in revenue due to the COVID-19 pandemic, ensure continued operation, and assist in covering current business operating expenses. Applicants who were members of a household that had a 2020 gross household income at or below 100% of Area Median Income (“AMI”) were prioritized upon selection.

Use of Evidence

The Renaissance Entrepreneurship Center conducted a survey of local small businesses in 2021 and found that 98% of responding businesses that received grant funds during the pandemic were still in business as of December 2021. However, 73% of those respondents said they needed additional relief to sustain their business. These survey results as well as consistent communication with SAMCEDA, Renaissance, Chambers of Commerce, City Economic/Community Development Departments, and on-the-ground outreach to the most impacted communities by the Office of Community Affairs, Chinese Peninsula Business Association, and Environmental Innovations, has highlighted the need for grant programs for businesses heavily impacted by the pandemic.

Performance Report

This program provided 100 grants in the amounts of \$2,500, \$5,000, or \$10,000 to food trucks, food carts, and caterers. The fund distribution by business type, grantee business location, and demographic breakdown of grantees is shown below. The map includes the Healthy Places Index (HPI), with the darker shades (bottom quartiles) representing the areas of greatest need.

Figure 7. Microfood Business Grant Recipients

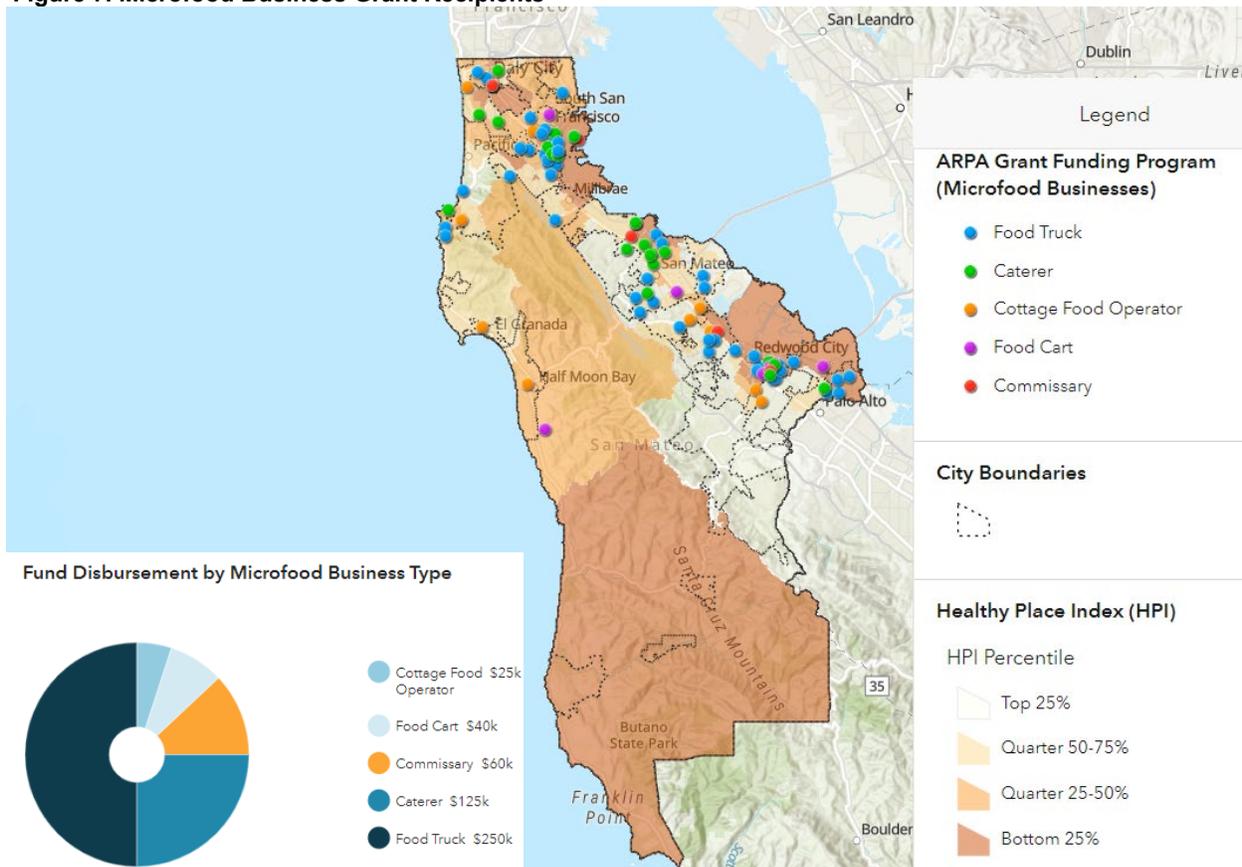


Figure 8, Microfood Business Grant Recipients by Ethnicity and Gender

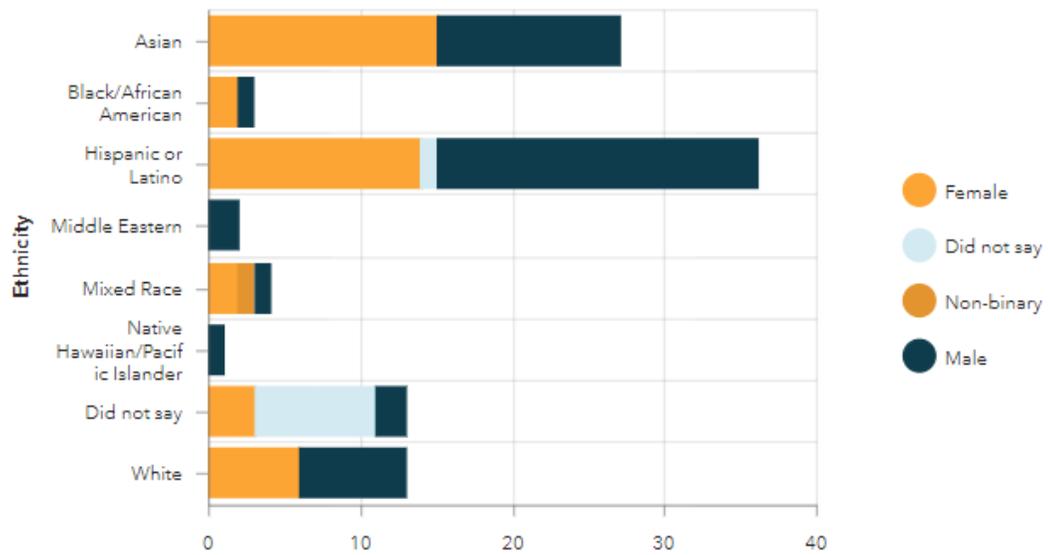
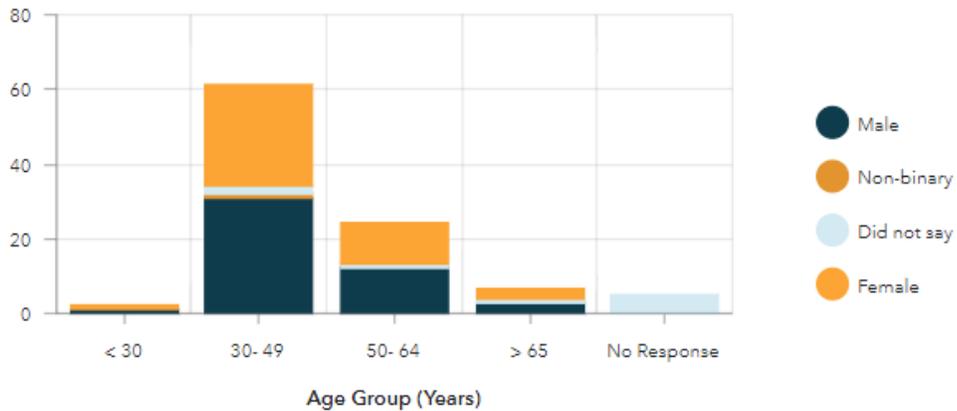


Figure 9. Microfood Business Grant Recipients by Age Group and Gender



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3.6 Microenterprise Home Kitchen Ordinance (MEHKO)

Funding amount: \$300,000

Project Expenditure Category: EC 2.29 Loans or Grants to Mitigate Financial Hardship

Project Start Date: January 2022

Status: Complete

Project Overview

This allocation provided \$2,500 grants to each newly permitted microenterprise home kitchen operator (MEHKO) in San Mateo County. The intent of the grant was to offset the negative financial impact of COVID-19 on their business and household.

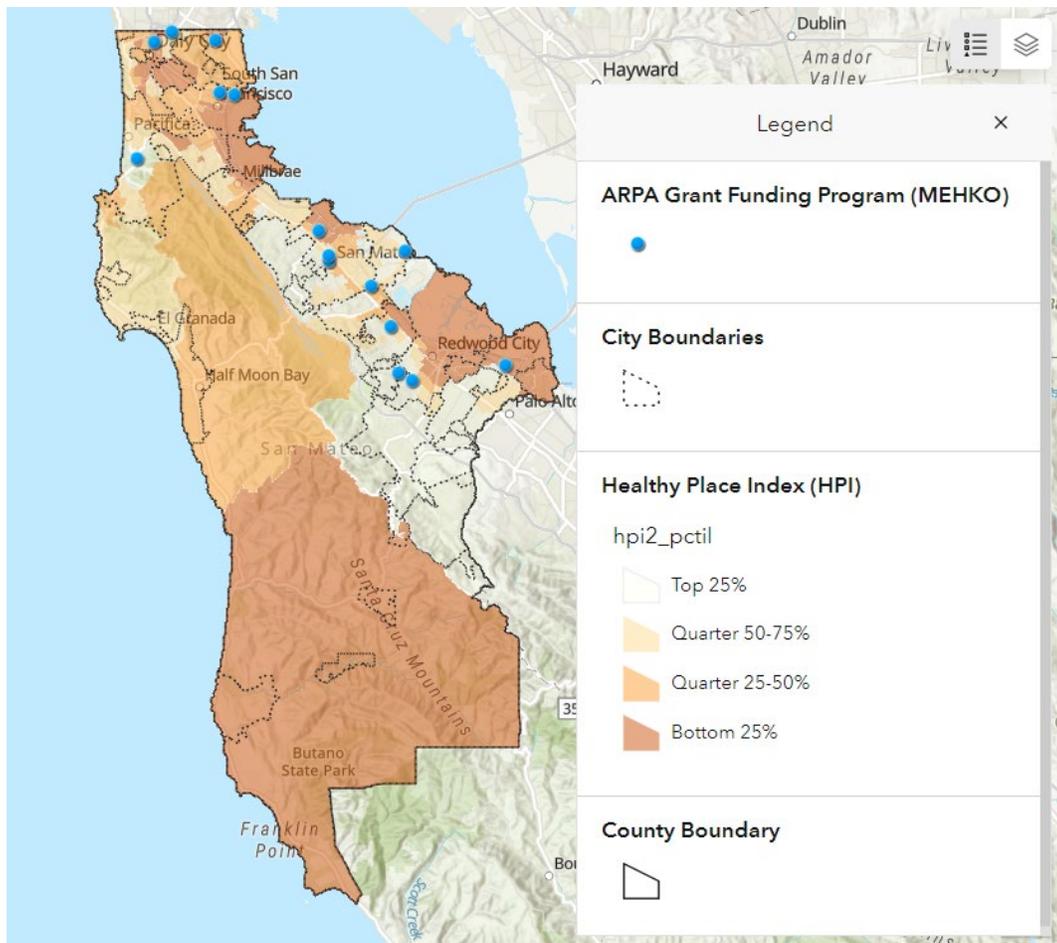
Use of Evidence

The Renaissance Entrepreneurship Center conducted a survey of local small businesses in 2021 and found that 98% of responding businesses that received grant funds during the pandemic were still in business as of December 2021. However, 73% of those respondents said they needed additional relief to sustain their business. These survey results as well as consistent communication with SAMCEDA, Renaissance, Chambers of Commerce, City Economic/Community Development Departments, and on-the-ground outreach to the most impacted communities by the Office of Community Affairs, Chinese Peninsula Business Association, and Environmental Innovations, has highlighted the need for grant programs for businesses heavily impacted by the pandemic.

Performance Report

The County Environmental Health Department approved 26 businesses with the MEHKO permit and began the grant program in January 2022. All 26 permitted microenterprise home kitchens were notified of the grant opportunity and 15 were awarded the grant. The geographic distribution of grantees is shown below. The map includes the Healthy Places Index (HPI), with the darker shades (bottom quartiles) representing the areas of greatest need.

Figure 10. Microenterprise Home Kitchen (MEHKO) Grant Recipients



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3.7 North Fair Oaks (NFO) Small Business Grant Programs

Funding amount: \$500,000 (Round 1) and \$755,000 (Round 2)

Project Expenditure Category: EC 2.29 Loans or Grants to Mitigate Financial Hardship

Project Start Date: May 2022

Status: Complete

Project Overview

The North Fair Oaks area is a major commercial center in unincorporated San Mateo County, one of the lowest income areas in the County, and one of the communities most adversely impacted by the pandemic. Additionally, despite door-to-door, in-language outreach for many of its small business COVID-19 relief programs, participation in these programs had been lower in North Fair Oaks than in many communities. For that reason, in May 2022, this grant program was created to assist small businesses specifically in the North Fair Oaks community. The funding amount included a \$500,000 allocation of ARPA funding and an additional \$15,000 from the Silicon Valley Community Foundation.

Because of the success of the original North Fair Oaks grant program and the continued need in the area, the Board of Supervisors approved an additional \$750,000 in ARPA funding. These funds provided a second \$5,000 grant to the 103 North Fair Oaks businesses that received \$5,000 grants previously (Round 1) and are still in business. The remaining funds were used to provide \$10,000 grants for businesses that didn't receive grants in the first round.

Use of Evidence

The Renaissance Entrepreneurship Center conducted a survey of local small businesses in 2021 and found that 98% of responding businesses that received grant funds during the pandemic were still in business as of December 2021. However, 73% of those respondents said they needed additional relief to sustain their business. These survey results as well as consistent communication with SAMCEDA, Renaissance, Chambers of Commerce, City Economic/Community Development Departments, and on-the-ground outreach to the most impacted communities by the Office of Community Affairs, Chinese Peninsula Business Association, and Environmental Innovations, has highlighted the need for grant programs for businesses heavily impacted by the pandemic.

Performance Report

As of September 30, 2022, all Round 1 funding was expended, which provided 103 grants to North Fair Oaks businesses.

In November 2022, the Board of Supervisors approved an additional \$750,000 in ARPA funding to provide \$5,000 to the NFO businesses that received \$5,000 grants in Round 1 and were still in business; and to provide the remaining funds for grants of \$10,000 each to businesses that did not receive grants in Round 1.

In total, this program provided grants to 130 businesses in North Fair Oaks. 123 businesses received \$10,000 grants, and 7 businesses received \$5,000 grants. The 130 businesses are mapped below, along with the demographic breakdown for grantees.

Figure 11. North Fair Oaks Small Business Grant Recipients



Figure 12. Small Business NFO Grant Recipients by Ethnicity and Gender

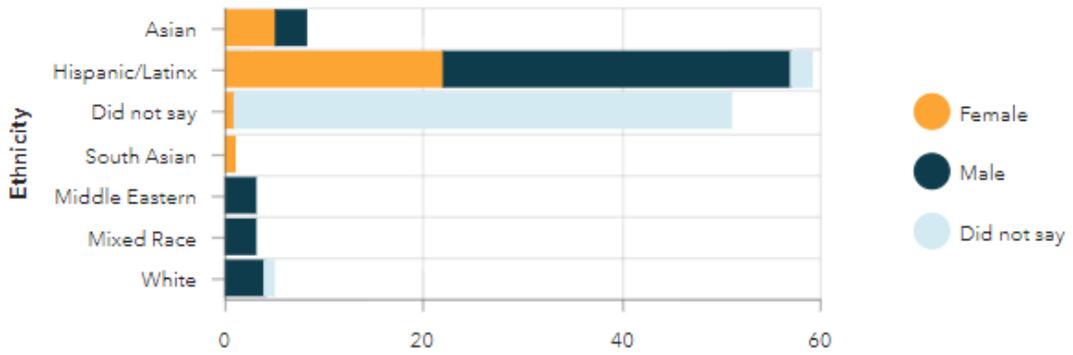
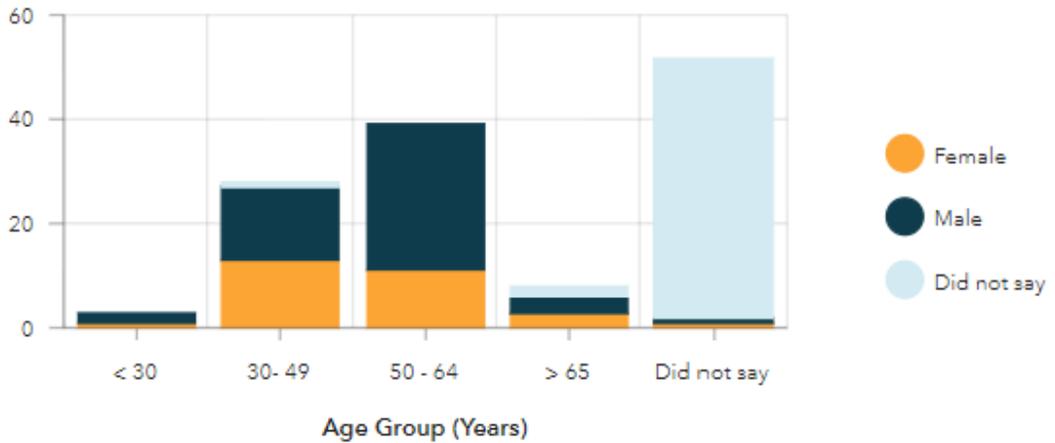


Figure 13. Small Business NFO Grant Recipients by Age Group and Gender



3.8 Certification Support for Women-owned and Minority-owned Businesses (BizCert Program)

Funding amount: \$200,000

Project Expenditure Category: EC 2.30 Technical Assistance, Counseling, or Business Planning**^

Project Start Date: July 2022

Status: In progress

Project Overview

This allocation funds a program that helps women-owned businesses and minority-owned businesses impacted by the pandemic become certified under federal and state rules. This certification makes businesses more competitive for many state, local, and other organization procurements. Renaissance Entrepreneurship Center (Renaissance) will implement the 18-month program and serve candidate businesses with guidance, training, and case management to help them secure certifications. The program aims to serve at least 40 business candidates.

The project was initiated to foster approaches that integrate greater equity into meeting the needs of the most vulnerable and diverse populations in San Mateo County, and qualify business owners who are lower-income, persons of color and women residents of San Mateo County to bid on and secure contracts with corporations and government entities.

Use of Evidence

Many businesses struggled during the pandemic. This program helps women-owned and minority-owned businesses that were disproportionately affected become more competitive for future procurement opportunities.

Performance Report

Renaissance launched the program in late 2022. More information about the program, including eligibility survey, FAQs, and videos in English and Spanish can be found on the program website: <https://www.rencenterbizcert.org/>. In addition to making progress to the performance goals below, Renaissance accomplished the following this quarter:

- Establishing corporate partnerships with Genentech, PG&E, and Kaiser Permanente for procurement access for entrepreneurs in the program.
- Continued outreach efforts through presentations at networking events held by the Associated General Contractors of California and the Contractors of Color.
- Connecting with the SFO Social Responsibility Team for potential airport contracting opportunities.

Table 8. Certification Support for Women-owned and Minority-owned Businesses Performance

Performance Goal (July 2022 – May 2024)	Q4-2023 (October – December 2023)	Total Businesses Served (as of December 31, 2023)
35 businesses receiving certification, capacity building, and industry specific assistance	26	96
30 businesses securing WBE, MBE or Section 3 business certification	1	10
25 businesses securing new contracting opportunities	4	4

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3.9 Technical Assistance for Small Businesses

Funding amount: \$400,000

Project Expenditure Category: EC 2.30 Technical Assistance, Counseling, or Business Planning*^

Project Start Date: July 2023

Status: In progress

Project Overview

This program provides technical assistance and resources to small businesses impacted by the pandemic in three subject areas: working with contractors; local regulations and permits; and disabled access compliance. These topics will help businesses comply with Americans with Disabilities (ADA) requirements and increase accessibility in the County.

Use of Evidence

Small businesses, including those heavily impacted by the pandemic, often lack the expertise or resources to ensure compliance with ADA requirements. This program gives small businesses the information and support needed to comply with ADA requirements.

Performance Report

The program contractor, Good City Company, is currently developing technical assistance and educational content, including live and virtual webinars, trainings, and brochures. This content will be provided in English, Spanish, and Chinese. In the coming months, outreach will be conducted in three pilot cities: San Bruno, San Mateo, and South San Francisco.

Specific accomplishments through December 31, 2023 include:

- Content for webinar/training was finalized and two webinar/training dates were scheduled.
- The first two training sessions are scheduled for February 6, 2024 at 5pm (Virtual) and February 8th, 2024 at 6pm in-person at the Economic Advancement Center in South San Francisco.
- Topics for the training/webinar were expanded to include the following:

- "What Small Businesses Need to Know when Making Repairs or Improvements" is underway. The topics have been expanded to include the following:
 - Working with Contractors
 - Business Insurance Basics
 - Local Permits and Licenses
 - Potential Tax Implications of Improvements
 - Disabled Access Compliance Requirements
- Webinar/training was fully translated into Mandarin.
- Production of webinar slides are in progress.
- In the process of finalizing a brochure covering the three topics.
- Coordination of initial training classes completed including securing live interpretation services for training sessions in Spanish and Mandarin.
- Renaissance Entrepreneurship is working with the City of South San Francisco, City of San Bruno and City of San Mateo to develop grant program guidelines and eligibility for small business grants.

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3.10 Small Business and Job Seeker Centers

Funding amount: \$5,000,000

Project Expenditure Category: EC 2.30 Technical Assistance, Counseling, or Business Planning**^

Project Start Date: NFO Economic and Employment Center - January 2023; Coastside Opportunity Center - pending

Status: In progress

Project Overview

In 2021, the County contributed \$200,000 to help establish an Economic Advancement Center (EAC) in downtown South San Francisco. The EAC offers coaching, classes, and business assistance to small business owners and assistance with resumes, interviewing, career planning, and other support to job seekers.

Given the success of the EAC, the Board of Supervisors approved \$5,000,000 for start-up costs and two years of operation for two additional small business and job seeker centers, one in North Fair Oaks and a second in Half Moon Bay to serve coastside residents. Both new centers are located in communities most impacted by the pandemic.

Use of Evidence

Many County residents became unemployed or underemployed during the pandemic, and many small business owners struggled. These two new facilities, modeled on the success of the South San Francisco EAC, will provide easily accessible resources for many business and job seekers in North Fair Oaks and Coastside communities that were heavily impacted by the pandemic.

Performance Report

North Fair Oaks Economic and Employment Center:

In January 2023, the County contracted with service providers for the new North Fair Oaks Economic and Employment Center. Renaissance Entrepreneurship Center (Renaissance) provides services to small business owners and entrepreneurs and JobTrain provides services to job seekers.

Job Seeker Support

From October 1, 2023, to December 31, 2023, JobTrain served 33 Career Center Clients (unduplicated), facilitated 13 job placements, and provided 214 job seeker services.

Table 9. Client Demographics October 1, 2023 – December 31, 2023. Note: data represents responses received. Responses were not received by all clients.

Type of Service	Female	Male	Non-binary	Hispanic / Latino	Black/ African American	White (not Hispanic)	Asian	Middle Eastern	Multi-racial	Pacific Islander
Career Training Enrollments (CTE)	65%	30%	0	95%	0	0	5%	0	0	0
Career Services	58%	42%	0	92%	2%	2%	0	0	4%	0

Type of Service	Extremely-low to Low income	Preferred Language is not English	US Citizen
Career Training Enrollments (CTE)	95%	10%	95%
Career Services (skills upgrades, support services, job readiness)	100%	71%	21%

Client Impact Story:

Mr. R came to us through a referral. He has gone through a lot in the past couple of years. He is a formerly incarcerated individual who has experienced homelessness and gone through the lengthy and tedious expungement process. He struggled to find a job for over eight months after finishing a warehouse apprenticeship program in early 2023. Even with the help of a case manager, he found today's job market daunting, and as a person who is older and not very tech-savvy, he found it hard to stay on top of communication involving job leads and applications. He met with JobTrain two times the first week and created a new email for job searching and communications. JobTrain helped land him a good-paying job at UPS that he was happy with within that same week. Allen is very happy to be working at UPS. He has been approached with the opportunity to eventually be full-time and receive benefits and is even excited to join the union when he has the chance.

Ms. M came to JobTrain initially interested in taking the IT class to further her earning potential. She had been working as a case manager at a housing nonprofit in Palo Alto but was looking for something closer to home to work and help the members of her community. She also wanted more flexibility to return to her studies at San Jose State University. JobTrain helped her edit and update her resume and supplied her with the new skills and tips that would be helpful for her to continue her job search and for future use. When JobTrain sent her the case manager lead at our partners at El Concilio, she was excited and hopeful. She applied for a cover letter for a couple of different jobs. After several interviews, she received two offers, which she said had never happened before. Hence, she needed some placement support, so she sat with the JobTrain team to go over her options and help her draft an acceptance email and a polite rejection email. She was ecstatic to start at El Concilio in early November and has hit the ground running! JobTrain staff have run into her in the community a couple of times at the local coffee shop, and

while dropping off flyers to inform community partners of new updates and workshops. She is still over the moon almost two months after starting. She loves that she gets to walk to work every morning and help her community. She also really enjoys the people she works with and their support.

Small Business and Entrepreneur Services

Renaissance Entrepreneurship Center’s North Fair Oaks-based classes this quarter served 25 students from within and outside of the boundaries of North Fair Oaks, including 6 (24%) from North Fair Oaks, 15 (60%) from Redwood City, and 4 (16%) from Menlo Park.

Of the 25 clients,

- 100% (25) reported their gender. 76% (19) were women, and 24% (6) were men.
- 100% (25) shared their race & ethnicity: 76% (19) were Other - Hispanic; 16% (4) were White - Non-Hispanic, and 8% (2) were Asian.
- 100% (25) shared their immigrant background: 62% (16) were immigrants
- 100% (25) shared their sexual orientation: 92% (23) identified as Straight/Heterosexual; 8% (2) identified as LGBTQ
- 100% (25) shared their household income; of those, 80% (20) are extremely-low to moderate income.

Table 10. Small Business Owner and Entrepreneur Services - Client Demographics by class/workshop (training), consultations (technical assistance) and grant assistance – October 1, 2023 – December 31, 2023

Type	Female	Male	Asian	Black/ African American	Other Races or Biracial	White	Not Hispanic / Latino	Hispanic / Latino
Technical Assistance/ Consultations	4	2			5	1	1	5
Technical Assistance & Training (Both)	5	1			4	2	2	4
Training (Classes or Workshops)	10	3	2		10	1	3	10
Grant Recipients								
Grand Total	19	6	2		19	4	6	19

Service Type	Not an Immigrant	Immigrant	LGBTQ	Straight / Heterosexual	Extremely-low to Moderate income
Technical Assistance (Consultations)	4	2	1	5	5
Technical Assistance & Training (Both)	1	5		6	5
Training (Classes or Workshops)	4	9	1	12	10
Grant Recipients					
Grand Total	9	16	2	23	20

Client impact story

Marycarmen has been running her business for over six years. When she first came to the US, she knew she wanted to start a business but was unsure. She was a natural in sales and had a large group of friends. One day, her husband had a work accident and needed to wear a back brace, and a lot of her friends' husbands were required to wear one, too, due to their work-intensive and labor-demanding jobs. She saw a need to sell back braces and belts, and with the rise of Colombian fajas she decided to become a distributor. She initially sold at home and wanted to expand her services at a location, but with high rent costs, it was almost impossible to find an affordable spot. When space was available on Middlefield Rd, Redwood City, her husband encouraged her to sell them. With COVID-19 and the rise of social media, she wants to start selling her products online and have her name brand tagged on her products. She joined Renaissance staff at their coffee hours in North Fair Oaks and worked out creating an action plan on the next steps for her business, creating a link tree for her Instagram, and was connected to our marketing consulting to design a business logo and work on improving her current website to develop it into an online shopping store eventually.

Opportunity Center of the Coastside

This quarter, Renaissance began offering services for the Opportunity Center of the Coastside. In December, Renaissance organized their first classes for the Coastside community on goal setting and entrepreneurial mindset, offering classes in both English and Spanish in the evening hours online.

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3.11 Choose Local San Mateo

Funding amount: \$115,500

Project Expenditure Category: EC 2.29 Loans or Grants to Mitigate Financial Hardship

Project Start Date: November 2021

Status: Complete

Project Overview

In November 2021, the County partnered with Colu Technologies to develop the Choose Local San Mateo County app to support local businesses. This project was funded in part with ARPA funds. The program provided critical boosts for business districts and celebrated the diversity of small business owners and operators. While many cities launched similar initiatives, the County of San Mateo was the first jurisdiction to take a countywide, regional approach to economic recovery and leverage mobile app technology.

Choose Local was designed to empower community members to shop local and support hard-working small business owners and employees in their neighborhood and surrounding communities. The easy-to-use Choose Local San Mateo County mobile app enabled shoppers to earn rewards automatically at hundreds of participating local businesses, which included restaurants, cafes, spas, boutiques, yoga studios, and more impacted by pandemic-related public health shutdowns and operating restrictions. Through profiles and stories within the app, Choose Local San Mateo County shined a spotlight on local businesses and allowed them to attract more customers. App users were able to discover the diversity of local businesses, get to know the stories about owners, employees and services, and earn SMC Points, which could be redeemed later at select businesses around town.

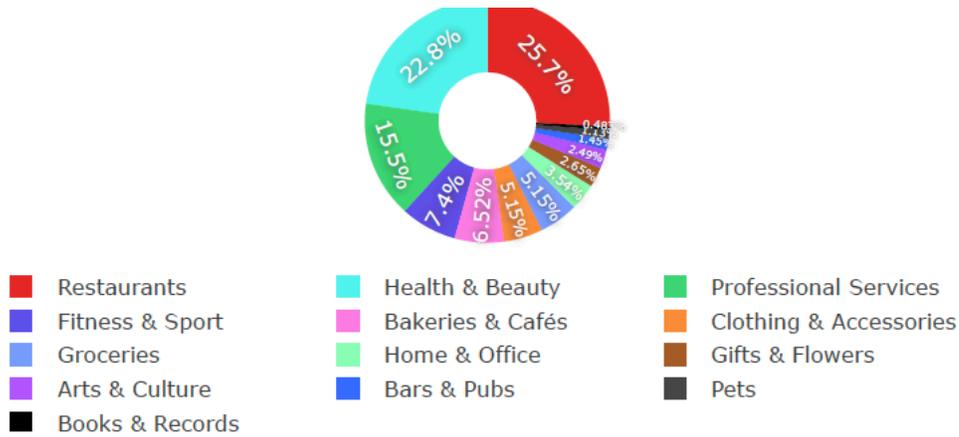
Use of Evidence

The Renaissance Entrepreneurship Center conducted a survey of local small businesses in 2021 and found that 98% of responding businesses that received grant funds during the pandemic were still in business as of December 2021. However, 73% of those respondents said they needed additional relief to sustain their business. These survey results as well as consistent communication with the San Mateo County Economic Development Association (SAMCEDA), Renaissance, Chambers of Commerce, City Economic/Community Development Departments, and on-the-ground outreach to the most impacted communities by the Office of Community Affairs, Peninsula Chinese Business Association, and Environmental Innovations, has highlighted the need for financial assistance programs for businesses heavily impacted by the pandemic.

Performance Report

The Choose Local app had 3,871 registered users download the app (1,020 users linked a credit card). 1,243 businesses signed up to redeem points. The types of businesses that participated in the program are shown below.

Figure 14. Choose Local Participating Businesses by Category



The app facilitated users to shop local at the 1,243 participating small businesses and earned \$46,331 in SMC points. The economic impact of these transactions equated to \$806,610 in economic activity across the County between November 2021 and October 2022. A city-by-city breakdown is shown in the table below.

Table 11. Number of Choose Local Participating Businesses and Economic Activity by City

City	Businesses	Economic Activity
Belmont	193	\$87,359.05
Brisbane	1	\$754.77
Burlingame	13	\$2,148.73
Daly City	46	\$3,542.95
East Palo Alto	93	\$341.56
Half Moon Bay Coastside	10	\$4,612.44
Menlo Park	238	\$34,477.65
Millbrae	58	\$52,877.36
North Fair Oaks	53	\$11,815.35
Pacifica	6	\$356.59
Redwood City	69	\$112,953.72
San Bruno	6	\$3,015.93
San Carlos	62	\$176,615.27
San Mateo	344	\$280,422.13
South San Francisco	51	\$35,317.13

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4. Children and Families

4.1 2022 Summer Enrichment Grant Program

Funding amount: \$3,300,000

Project Expenditure Category: EC 2.11 Healthy Childhood Environments: Child Care**

Project Start Date: February 8, 2022

Status: Complete

Project Overview

This grant program provided 68 summer enrichment programs with grants ranging from \$5,000 to \$260,000 to expand access for socio-economic disadvantaged (SED) students, students with special needs, and students who are English Language Learners. The geographic distribution of grant funds was based on the relative population of SED students across the County. This methodology helped to ensure the grant funding increased summer enrichment opportunities for students with the greatest need and who experienced the greatest impacts of the pandemic.

Use of Evidence

Childcare providers and educators cited the ongoing need for enrichment opportunities, particularly for socio-economic disadvantaged students. This grant program provided student scholarships and additional slots in quality summer programs. The County also contracted with an evaluation consultant, Harder+Company, to determine the impacts of the 2022 summer grant program and help inform future grant programs.

Performance Report

A full list of summer enrichment grant recipients can be found on the County Executive's Office website: <https://www.smcgov.org/ceo/summer-enrichment-grant-recipients-april-2022>. The funding breakdown by type of grantee and geographic area are shown below.

Figure 15. 2022 Summer Enrichment Fund Disbursement by Type of Program

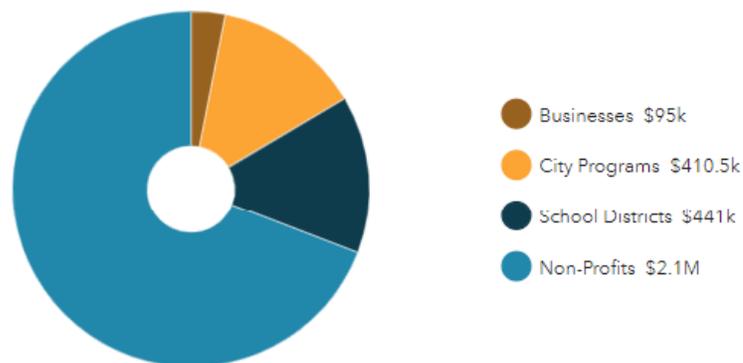
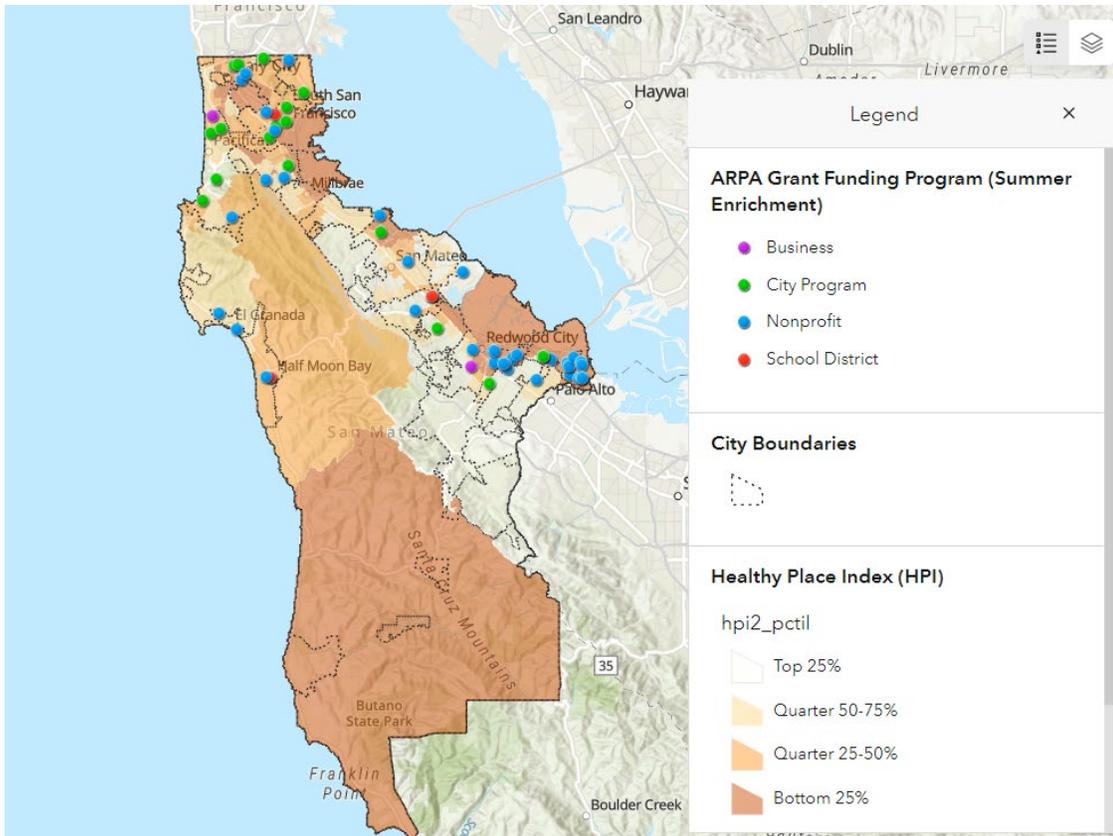


Table 12. Number of 2022 Summer Enrichment Grantees (organizations) and Programs by Region

Geographic Area	Grantees	Programs
North (Daly City, San Bruno, South San Francisco)	12	18
Central (Belmont, San Mateo)	6	8
South (East Palo Alto, Menlo Park, Redwood City)	20	32
Coastside (El Granada, Half Moon Bay, Pacifica)	6	10
Total	44	68

The geographic distribution of grantees is shown below. The map includes the Healthy Places Index (HPI), with the darker shades (bottom quartiles) representing the areas of greatest need.

Figure 16. 2022 Summer Enrichment Grant Recipients



Grantee Impact Story:

One grant recipient, CoolineKids in East Palo Alto, used the grant funds to expand their summer program for an additional 15 students. They shared camp photos and a message from the Executive Director, “Thank you again for making this happen for our community!”



Photo: CoolineKids Summer Camp, 2022 Summer Enrichment Grant recipient

Harder + Company conducted a program evaluation and presented the following highlights to County leadership.

Youth Served

Programs successfully reached the priority populations.

Priority populations served	
Students who are socioeconomically disadvantaged	51%
English Language Learners	21%
Students experiencing homelessness	2%
Students with special needs	6%



✚ Youth Served

Programs successful reached the priority populations.

1,186

students were first time participants in an enrichment program

The most frequently served zip codes included 94025 (**Menlo Park**), 94015 (**Daly City**), 94080 (**South San Francisco**), 94303 (**East Palo Alto**), and 94063 (**Redwood City**).



✚ Expanding Access

Programs expanded program offerings including program time and program staff



450 days and **65,370 additional program hours** were added across programs



327 additional staff were hired across programs

✚ Social Emotional Development

Programs addressed various areas of social emotional learning.

Relationship/Social Skills	100%
Self-management/Emotion Regulation	93%
Responsible decision-making	85%
Self-awareness	81%
Social awareness	78%



Family Well-Being

The summer enrichment program also impacted families.



We heard from some of our parents, and they thanked us, because they said, "wow, if it wasn't for this program, I would have had to quit my job." – Program staff

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4.2 Family Child Care Grants

Funding amount: \$870,000

Project Expenditure Category: EC 2.29 Loans or Grants to Mitigate Financial Hardship^

Project Start Date: March 2022

Status: Complete

Project Overview

This allocation supported the 4Cs Family Child Care Infant and Toddler Expansion Grant ("Family Childcare Grant") program, which was overseen by the Build Up, the childcare facility expansion initiative housed within the 4Cs. In November 2021, Build Up opened the Family Childcare Grant program offering \$10,000 grants to help providers sustain their businesses and build capacity to serve more infants and toddlers; however, Build Up did not have enough funding to help all eligible applicants.

Use of Evidence

Supporting childcare centers is a high community priority because there is a shortage of affordable childcare in San Mateo County, particularly care for infants and toddlers who are most often cared for in family daycare homes. This shortage was exacerbated by the COVID-19 pandemic.

Performance Report

Through the allocation of \$870,000 in ARPA funding, the County funded 87 eligible grantees in the amount of \$10,000 each.

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4.3 2022-2023 Out-of-School Care Grant Program

Funding amount: \$2,500,000

Project Expenditure Category: EC 2.11 Healthy Childhood Environments: Child Care*^

Project Start Date: August 2022

Status: Complete

Project Overview

This grant program increased availability of before-school and after-school programs for socioeconomically disadvantaged (SED) students in the County. The grant program was open to nonprofit providers, public entities (such as cities and school districts), and local businesses that committed to using grant funds to expand quality out-of-school programming for SED students.

Use of Evidence

Educators, after-school care providers and child development experts agree that children need out-of-school programs – prior to school, after school and during school vacations - that support both academic progress and social and emotional development. This need is particularly acute for SED students and families living in communities severely impacted by the pandemic.

Project Status

The San Mateo County Out-of-School Care Grant Program provided grants in the amount of \$50,000 and \$75,000 to 28 nonprofit programs, 9 school district programs, 3 city programs, and 1 small business. Grants were distributed proportionally based on the percentage of SED students in four geographic areas of the County- north, central, south, and coastside. Grantees could use these funds to extend program hours, provide scholarships to SED youth, increase pay for existing staff or hire additional staff, purchase supplies and equipment, and provide transportation and meals.

Through the use of these grants, programs served an *additional* 2,548 students, provided 430 students with scholarships, and created 99 new jobs serving children and youth. Grant awards were distributed to successful applicants in early October 2022. A breakdown of the type of grantee and grantee location are shown below.

Figure 17. Out of School Grant Program Fund Disbursement by Program Type

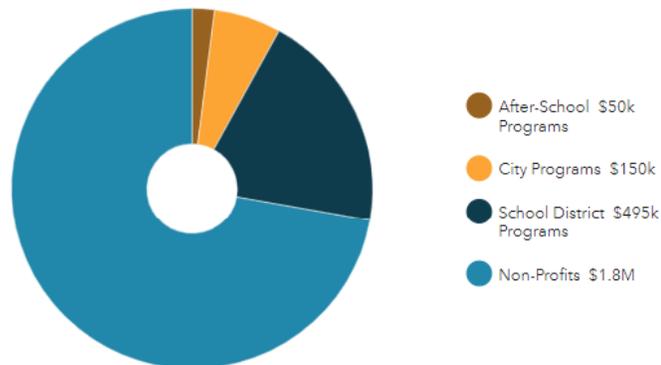
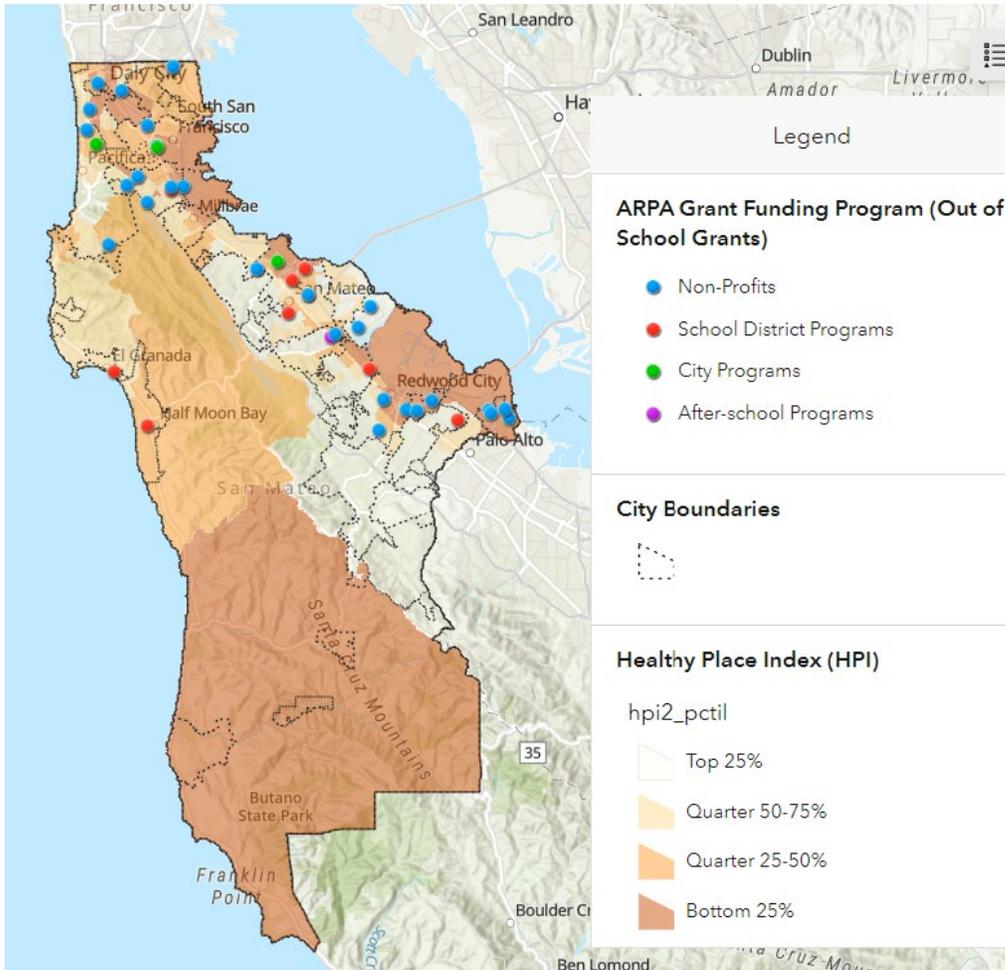


Figure 18. Out of School Grant Recipients



In 2023, Harder + Company was contracted to conduct a program evaluation. A summary of their findings is provided below.

San Mateo County Out-of-School Enrichment Program 2023 Program Evaluation Overview

Methods. San Mateo County partnered with Harder+Company Community Research to evaluate its Out-of-School Enrichment Program. The evaluation used a mixed methods approach that included the following data collected during the summer of 2023.



Grantee Survey
(n=40)



Grantee Site Observations
(n=6)



Parent/Caregiver Survey
(n=363)



Parent/Caregiver Focus Group
(n=7)

Programs used funding to increase equitable access to services.

Programs used funding to extend hours (including early morning, evening, and holiday hours), invest in staff (including hiring staff who represented the backgrounds of students, training staff, offering professional development, and providing stipends), and offering scholarships and subsidies to families. Funding was also used to improve staff to student ratios, research culturally engaging curriculum, gather input from key stakeholders (students, parents/caregivers, schools, community members), provide food for students, purchase supplies, and offer transportation to and from the program.



2,516
additional hours
were offered



99
jobs were
created



430
scholarships were
offered

"The planning activities gave us a better understanding of the community we serve, thus enabling us to make any necessary changes to our program."
– Provider

Programs offered different types of activities to support student's learning and social-emotional development.

91%

academic support

80%

homework assistance

91%

arts & crafts

68%

emotion regulation activities
(e.g., yoga, breathing
exercises)

90%

STEAM enrichment

55%

sports/physical activities

"We offer a strong mix of academic supports and enrichments. The academics are particularly important right now as our students have fallen even farther behind academically since the pandemic."
– Provider

Parents/caregivers observed positive changes in their child's social and emotional development.



88%
made new
friends



86%
gained a better
understanding of their
strengths



85%
increased their
confidence



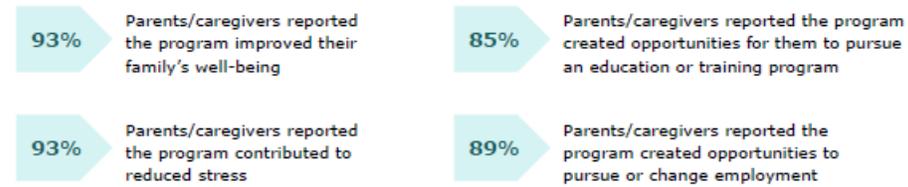
84%
gained new skills such as
listening, problem solving,
and conflict resolution



74%
gained better
strategies to manage
their emotions

"My son's emotional intelligence has developed further from attending the program. He can cope with his feelings and manage them better by learning from social interactions." – Parent/Caregiver

The out-of-school care programs had a positive impact on families of students who participated.

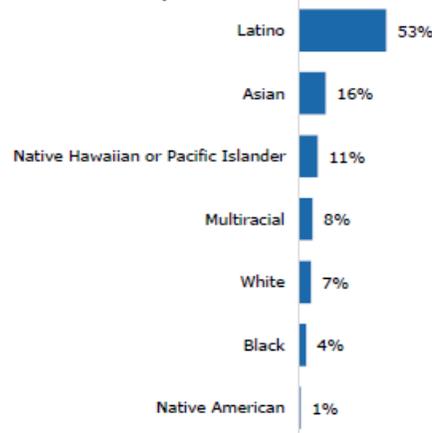


Programs successfully reached the priority student populations.

Out-of-School Enrichment Programs reached 2,548 new students in 2022-2023. Of those who participated...

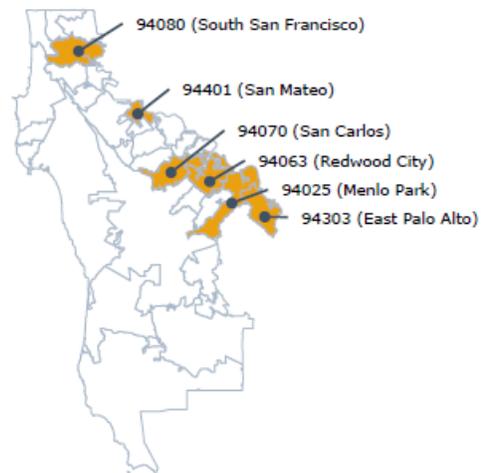


Race or Ethnicity

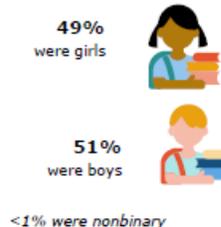


Zip Code

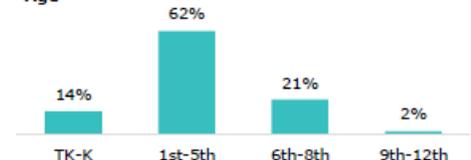
The zip codes most frequently served were:



Gender Identity



Age



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4.4 2022 Childcare Grant Fund

Funding amount: \$4,095,000

Project Expenditure Category: EC 2.29 Loans or Grants to Mitigate Financial Hardship^

Project Start Date: August 2022

Status: Complete

Project Overview

This program provided grants ranging from \$10,000 to \$50,000 to childcare centers and family day cares, giving priority to providers serving the children and families most impacted by the pandemic. This program was modeled after the Family Child Care Grant Program completed in May 2022.

Use of Evidence

Childcare is an essential sector of the local economy. Childcare providers faced significant challenges caused by the pandemic, including higher operating costs and revenues below pre-pandemic levels. This grant program helped stabilize the childcare field and prevent potential closures.

Project Status

The County received 260 applications and awarded 181 grants. The San Mateo County Child Care Partnership Council and the San Mateo County COVID-19 Child Care Response Team determined the highest need zip codes, representing those with the lowest income and highest COVID-19 impact. 80% of the 181 grantees reside in high priority zip codes covering Daly City, East Palo Alto, Foster City/San Mateo, Menlo Park, Millbrae, North Fair Oaks/Redwood City, Pacifica, Pescadero, and San Bruno/South San Francisco. Of the 20% in non-priority zip codes, 61% serve socially-economically disadvantaged children or children who receive state/federal subsidy funding, use vouchers, and/or are on a sliding-scale tuition. Key grantee data is summarized in the graphs below.

Figure 19. Child Care Grant Program Fund Disbursement by Program Type

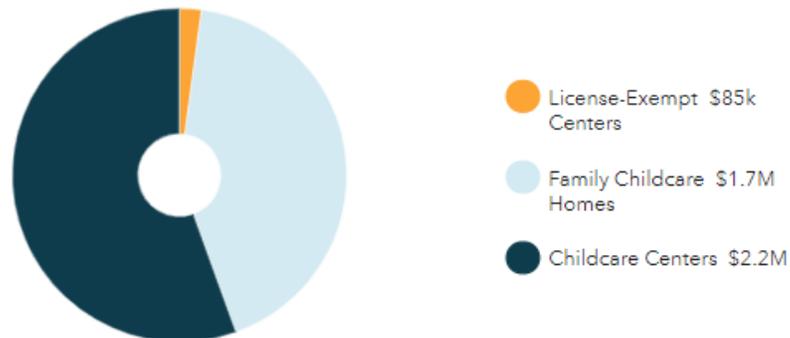


Figure 20. Child Care Grant Recipients by Race/Ethnicity and Gender

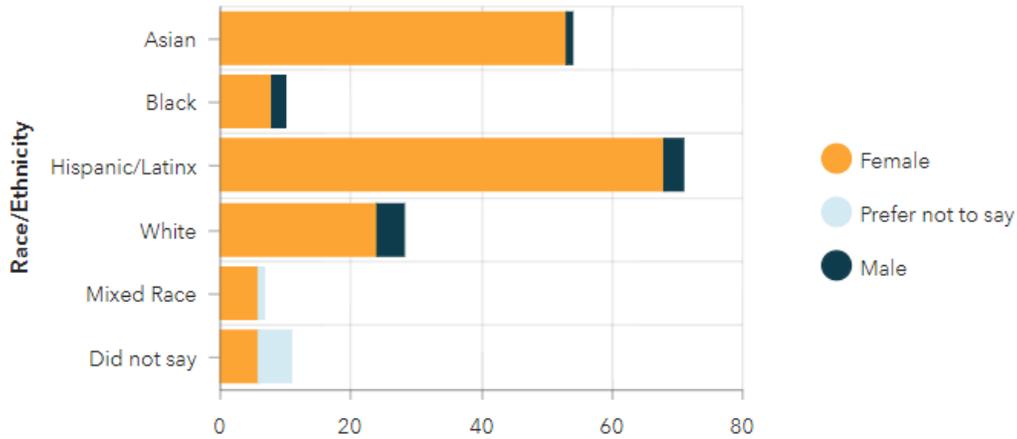
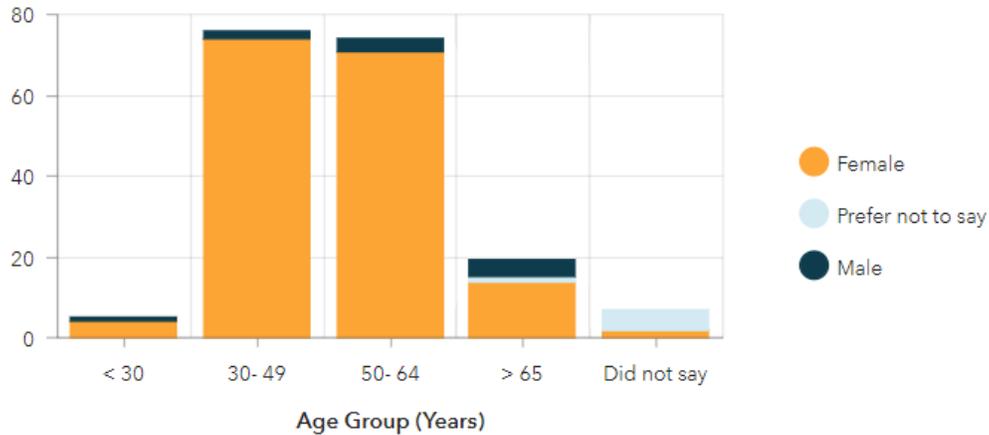


Figure 21. Child Care Grant Recipients by Age and Gender



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4.5 2023 Summer Enrichment Grant Program

Funding amount: \$3,000,000

Project Expenditure Category: EC 2.11 Healthy Childhood Environments: Child Care*^

Project Start Date: January 2023

Status: Program complete

Project Overview

On November 15, 2022, the San Mateo County Board of Supervisors approved \$3,000,000 in American Rescue Plan Act (ARPA) funds to create the San Mateo County 2023 Summer Enrichment Grant Program. This program replicated the 2022 Summer Enrichment Grant Program for the summer of 2023. The program helped expand access to summer enrichment programs for socio-economic disadvantaged (SED) students, students with special needs, and students who are English Language Learners. The geographic distribution of grant funds was

based on the relative population of SED students across the County. This methodology helps ensure that grant funding benefits youth with the greatest need and who experienced the greatest impacts of the pandemic.

Use of Evidence

Childcare providers and educators cited the ongoing need for enrichment opportunities, particularly for socio-economic disadvantaged students. This grant program provides student scholarships and additional slots in quality summer programs.

Project Status

In February 2023, 53 summer programs were selected to receive grants ranging from \$10,000 to \$100,000, depending on the number of students served. Grantees used these funds to provide scholarships, open additional program slots, extend program hours, or offer more competitive pay to new or existing staff. The breakdown of funds by type of grantee and geographic location is shown below.

Figure 22. 2023 Summer Enrichment Grant Program Fund Disbursement by Type of Program

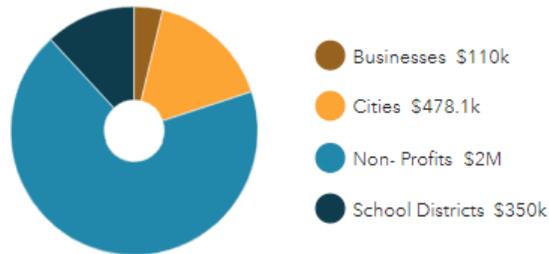
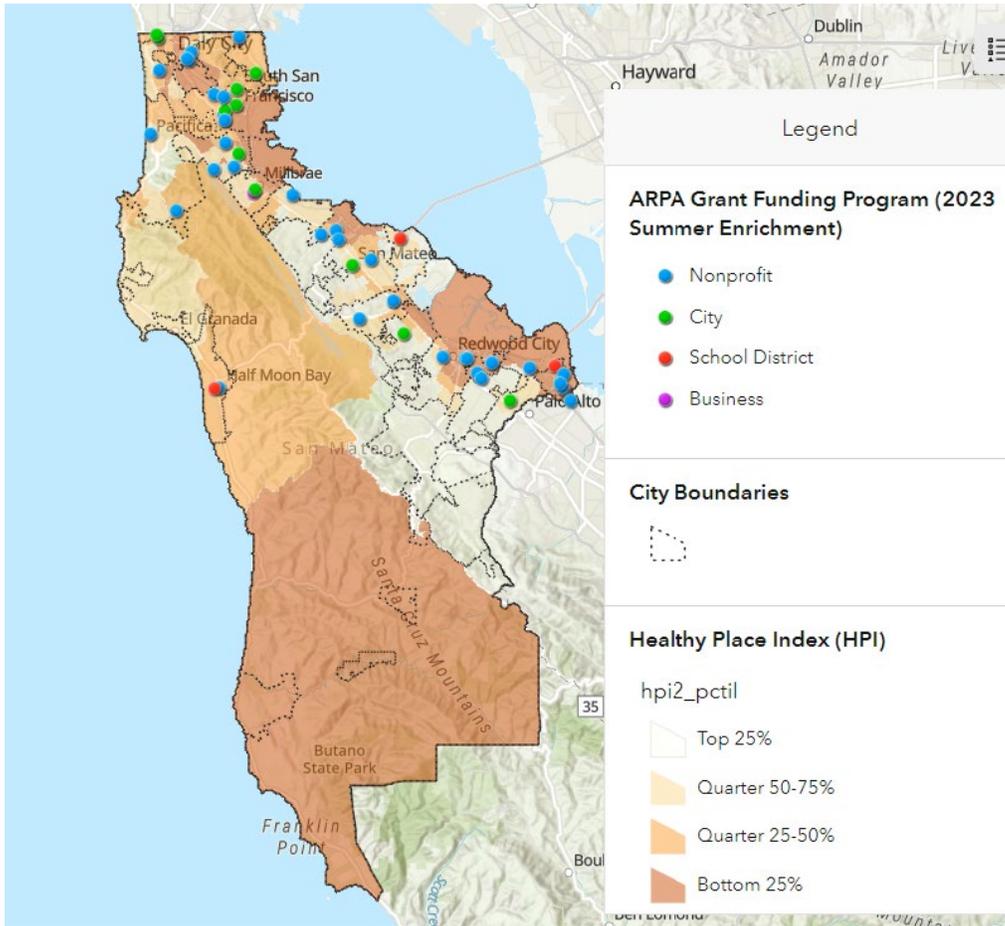


Figure 23. 2023 Summer Enrichment Grant Recipients



Providers were asked to share how these grants enhanced their summer program. Below are just a sample of the responses received.

**Samoan Solutions
Pasefika Boss Up Program**

This funding allowed for us to expand support for socio-economically disadvantaged youth participating in our Summer program. Here are the different ways we incorporated support:

- Transportation to and from program
- Meals, snacks & drinks offered for youth during program & to take home for youth that indicated challenges to food access
- Resource connection & service referrals for youth in need of: Mental Health services, and housing services & shoes/clothing needs
- Extended hours for families who needed late pick ups due to parent/guardian employment schedules.
- College & Career training

Financial Support: This grant funding allowed for us to offer our Summer program to families at zero cost. This was vital for families with multiple youth participants from the same households and families who would not have been able to have youth participate if we had to implement the participation fee.

Funding allowed for us to offer 3 youth stipends for Middle School students who come from Single income households who were also heavily impacted by COVID-19.

In addition, we established community partnerships that offered stipends for participants that signed up for an additional 3 week College & Career training that occurred before the start of our Pasefika Boss Up program.

Funding also allowed for program to be extended 5 days.

We are thankful to have been recipients of this funding. Our youth participants were taught strategies to brainstorm ideas to start their own business, gained knowledge to start their own business, interact with local small business owners talks through work-based learning trips & talks. All our young bosses worked to either launch a small business idea OR pitch their small business idea to our community at our Nesian Night Market. It was a huge success and made possible through your financial support, and community partnership.

News Article: https://www.smdailyjournal.com/news/local/polynesian-night-market-returns-to-burlingame/article_bc2047b2-2cf8-11ee-b481-c3a398138573.html?fbclid=IwAR02wwrm2NYFOVDi-ILjGEv_AqJJMAw_vriSyjQGmeLcFZ5rHFJBG-L129Q

Fireside Recap Post:

https://www.instagram.com/p/CvJiZF4Ly_g/

Brick & Mortar Work Based Learning Recap Post:

<https://www.instagram.com/samoansolutions/>

Final Project Business Launch/Pitch Prep: <https://www.instagram.com/p/CvLUkqCMVws/>

Ravenswood City School District Ravenswood BGCP K-5 Summer Program

Nearly 80% of Ravenswood district students qualify as socio-economically disadvantaged. Our summer program offered students and families a safe, engaging place for students to learn and have fun for a month during the summer. Our goal for the summer program was for Ravenswood students to experience fun, engaging enrichment that sparks their joy of learning.

Our program gave students an opportunity to learn and explore new interests, as well as avoid the typical summer slide that occurs for many students over the summer break. These grant funds allowed us to hire enough additional staff to offer 120 additional rising kinder-5th graders the opportunity to attend our summer program. They also allowed us to provide on-site counseling, transportation, and free snacks (in addition to free breakfast and lunch).

Sequoia High School Education Foundation / Sequoia High School Raven Fellowship Program

Recipients of this new Raven Fellowship experience were low-income, first-generation-to-go-to-college students at Sequoia High School who have been showing academic excellence and commitment to community service. This fellowship allowed these wonderful students to work for the small business or nonprofit organization of their choosing with financial backing from our school's education foundation, thanks to your San Mateo County Board of Supervisors' SMC Strong funding. This meant that their summer employer did not have to pay their salary. Raven Fellows were connected with a summer employer in a field of strong interest for the student's college studies or career interests. This was a win-win-win for everyone: small businesses and non-profits got "free" labor and the connection to new young talent; high schoolers who would have taken a low-skill/low-paying job over the summer-- a job totally unrelated to their interests

for college or career-- were instead helped to create a professional resume, were given extensive career coaching and interview prep, were introduced to local employers, and were coached and mentored throughout their summer experience; and Sequoia as a school benefitted by being able to inspire and reward hard working students to re-engage with their studies with renewed interest, passion and purpose thanks to this fellowship program.

We now can happily report that these Raven Fellows are taking harder classes this year as a result of their summer experiences and are more engaged in their school and local community! We are SO excited about what our students have done and are excited to grow this program network of mentors and local non-profits to support more students in the future.

**Youth Leadership Institute
Youth Empowerment, Entrepreneurship, and Employment!**

Funding from San Mateo County Strong Summer Enrichment supported program expansion for the Youth Empowerment, Entrepreneurship, and Employment (YEEE) Program. YEEE promotes economic development, civic engagement, career/industry awareness, and academic achievement among socio-economically disadvantaged youth in Daly City, South San Francisco, Half Moon Bay, San Bruno, Redwood City, and North Fair Oaks.

In its second year of implementation, YEEE expanded from a 6-week summer program to an 8-week (3-week job training and 5-week career academy/internship) immersive experience surrounding college & career exploration, job training, and work-based learning at an internship placement (i.e. small business or community-based organization). The program successfully reached 87 BIPOC youth. Participants completed a minimum of 120 work-based learning hours, received CPR certification and a stipend of up to \$3,200. Grant funding was used to support programming for low-income students at no cost and offered incentives for participation.

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5. Infrastructure

5.1 North Fair Oaks Infrastructure Plan

Funding amount: \$1,400,000

Project Expenditure Category: EC 5.18 Water and Sewer: Other

Project Start Date: February 8, 2022

Status: In progress

Project Overview

The Department of Public Works contracted with Woodard & Curran to update the Fair Oaks Sewer Maintenance District's (FOSMD) Sewer Master Plan. The FOSMD sewer system serves approximately 7,200 customers in the unincorporated San Mateo County communities of North Fair Oaks and Sequoia Tract, and portions of the Cities of Redwood City and Menlo Park and the Towns of Atherton and Woodside.

Use of Evidence

In 2016, the County conducted sewer inspections of approximately 30 percent of the system as part of the initial phase of updating the Sewer Master Plan for the District. The Expanded Sewer Master Plan will include inspection of the remaining pipes and manholes in the FOSMD system.

Performance Report

The condition assessment element of the project utilized a contractor to clean and inspect approximately 98 percent of the pipes (based on project footage). The remaining 2 percent are pipes that could not be accessed for inspection, or the pipes were found to be abandoned or not to exist. District staff will be cleaning and inspecting the remaining in-use pipes once the access issues have been resolved. Development of the sewer infrastructure rehabilitation/replacement plan (R/R Plan) was on hold due to the expiration of the on-call service agreement in November 2023. A new agreement with the consultant is now in place and the work has resumed. However, the R/R Plan is now anticipated to be completed by June 2024.

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5.2 Public Wi-Fi

Funding amount: \$3,500,000

Project Expenditure Category: EC 5.21 Broadband: Other projects

Project Start Date: 2020

Status: Ongoing

Project Overview

This project will provide funding for operation and maintenance of County Wi-Fi locations and other strategies to connect residents to quality, affordable internet access. This work builds on the County's broadband expansion efforts in 2020 funded with \$6.8M in CARES Act dollars, which added 284 new County public Wi-Fi locations, established "park and connect" sites, subsidized in-home services, and provided hotspots for low-income communities and those without internet access.

Use of Evidence

The pandemic highlighted the digital divide. Providing quality broadband for all residents is critical to supporting a healthy, safe, prosperous, livable, equitable, and collaborative community.

Performance Report

The monthly public Wi-Fi usage is shown in the table below. From July 1, 2023 to December 31, 2023, the County provided Wi-Fi to more than 230,000 unique devices, for more than 8 million sessions and 2.3 million hours.

Table 13. Public Wi-Fi Usage Data Monthly (2023)

Month (2023)	No. Unique Devices Connected to Public Wi-Fi	No. Public Wi-Fi Sessions	Data Transferred (GB)	Hours of Usage
January	31,862	751,445	17,018.99	273,584.10
February	32,573	769,001	19,153.22	278,845.47

Month (2023)	No. Unique Devices Connected to Public Wi-Fi	No. Public Wi-Fi Sessions	Data Transferred (GB)	Hours of Usage
March	33,508	885,775	16,523.07	312,830.23
April	34,316	1,073,545	23,179.99	396,096.05
May	32,008	763,369	14,211.86	273,858.61
June	34,844	917,039	18,164.01	327,510.30
July	34,446	852,542	17,326.94	291,079.32
August	42,560	2,063,034	48,355.27	517,906.55
September	39,539	1,312,234	31,014.41	353,766.36
October	42,860	1,846,428	43,489.31	483,364.34
November	37,056	1,120,079	24,153.32	357,564.49
December	35,707	1,198,135	28,332.61	356,171.74

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6. County Fiscal and Health Priorities

6.1 Vaccine Outreach, Events, and Mass Vaccination

Funding amount: \$5,000,000

Project Expenditure Category: EC 1.1 COVID-19 Vaccination^

Project Start Date: July 2021

Status: Complete (ARPA funds expended)

Project Overview

This project provided funding for pop-up clinics with capacity to provide up to 400 vaccinations per day but will normally be in the 50-200 range. The clinics are focused, equity-based pop-up events (including school-based sites and community-based organizations) that can meet our higher risk communities where they are at through the end of January 2023.

Use of Evidence

San Mateo County's vaccination outreach strategy is based on an equity framework. Performance management will focus on our ability to help close equity gaps. The impact of racism has led to a disparate health impact of COVID-19 on communities of color. Data from the CDC show that Hispanic, Black or African American, and American Indian or Alaska Native populations in the U.S. are experiencing higher rates of hospitalization and death from COVID-19

compared to White populations. Together, these three race/ethnicity groups constitute ~27% of the County population (per the latest California Department of Finance population projections for 2021)—25%, 2%, and 0.1%, respectively. The FY 2022-23 target for the proportion of vaccinations administered at Standing/Pop-up clinics to individuals from these three race/ethnicity groups is 54%, or twice their representation in the County population. This requires a 25% improvement from FY 2021-22, when 43% of vaccinations at Standing/Pop-up clinics were given to individuals from one of these three race/ethnicity groups.

Performance Report

Table 14. Vaccine Outreach, Events, and Mass Vaccination Performance Measures

Metric	FY2021-22 Actual	FY 2022-23 Actual	FY 2022-23 Target
% of vaccinations at Standing/Pop-up clinics given to individuals from race/ethnicity groups experiencing disparate health impact (Black or African American, Hispanic, and American Indian or Alaska Native)	43% (32980/77209)	20% (2245/11402)	54% (3394/6250)
% of vaccinations at Standing/Pop-up clinics given to Hispanic individuals	42% (32067/77209)	18% (2046/11402)	50% (3125/6250)
% of vaccinations at Standing/Pop-up clinics given to Black or African American individuals	1% (759/77209)	1% (116/11402)	4% (250/6250)
% of vaccinations at Standing/Pop-up clinics given to American Indian or Alaska Native individuals	0.2% (154/77209)	0.2% (26/11402)	0.3% (19/6250)
% of vaccinations at Standing/Pop-up clinics given to Native Hawaiian or Pacific Islander individuals	0.6% (469/77209)	0.5% (57/11402)	2.3% (144/6250)
Not included in total line at the top			

Data Notes:

- Clinics for FY 2022-23 occurred between July 1, 2022 and Jan 31, 2023. No ARPA funding was used for clinics after Jan 31, 2023.
- Though we initially intended to target American Indian or Alaska Native individuals after looking closer at local data we saw larger equity gaps in the Native Hawaiian or Pacific Islander (NHPI) population and targeted that group for outreach instead. An additional line is included to show the NHPI for the 2021-22 and 2022-23 Fiscal years. The NHPI totals are not included in the cumulative line item at the top of the table.
- About 25% people responded Prefer Not to Say/Blank for Race/Ethnicity. This was much higher than the 7% in FY 2021-22. This is a significant limitation in the data. The rate of Prefer Not to Say/Blank was highest in the months of Sept – Nov 2022 which coincided with the start of Flu season and release of the bivalent vaccine when the bulk of the vaccinations from FY 2022-23 took place.

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6.2 Lost Revenue Replacement

Funding amount: \$10,000,000

Project Expenditure Category: EC 6.1 Provision of Government Services

Project Start Date: 2022

Project Status: complete

Project Description: This investment funded the County's electronic health records system.

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